



**COMPREHENSIVE ECONOMIC
DEVELOPMENT STRATEGY
ANNUAL REPORT
OCTOBER 2013**

***SOUTHEAST ALABAMA
ECONOMIC DEVELOPMENT DISTRICT:
BARBOUR COUNTY
COFFEE COUNTY
COVINGTON COUNTY
DALE COUNTY
GENEVA COUNTY
HENRY COUNTY
HOUSTON COUNTY***

Prepared by:
Southeast Alabama Regional Planning
and Development Commission
Post Office Box 1406
Dothan, Alabama 36302

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Executive Summary

The Southeast Alabama Regional Planning and Development Commission (SEARP&DC) was created in June 1969 and is located in the extreme Southeast corner of Alabama. Elected officials and civic leaders initiated action to join several counties together in a common cause to promote and improve the economic status of all citizens residing in the six-county area. The counties consisted of Barbour, Coffee, Dale, Geneva, Henry and Houston, and the initial byline of the organization was “Planning Today to Preclude Problems of Tomorrow”.

The organization was originally known as the Southeast Alabama Economic Development District. The name was changed to the Southeast Alabama Regional Planning and Development Commission with the addition of Covington County in 1971. The commission now consists of a seven county area and is dedicated to the theme of “Progress through Planning”.

The Southeast Alabama Regional Planning and Development Commission is a designated Economic Development District. Economic Development Districts are designated by EDA to create and retain full-time permanent jobs and increase income for the unemployed and underemployed in areas of economic distress. The following Annual Report is an update to SEARP&DC’s Five-Year Plan 2012-2017 submitted to the Economic Development Administration in October 2012.

As a district, SEARP&DC is required to prepare a Comprehensive Economic Development Strategy (CEDs) every five years. In addition, annual updates are required. The purpose of the CEDs is to establish a process that will help create jobs, attract public and private investments, promote a more stable and diversified economy, and improve living conditions in the region. Having this plan in place allows for better coordination among individuals, organizations, local governments and private industries concerned with economic development. This strategy is based upon a set of specific goals and objectives designed to address various economic challenges of the region, prepared through the local planning process. The regional strategy was developed with broad-based and diverse community participation that addresses the economic problems and potential for the area.

The development of the five-year CEDs was a multi-faceted process, involving input from community, businesses, government, human and health services, the financial sector, compiled in an effort to identify the region’s priorities. The CEDs document consists of four sections: analysis, vision, action plan and evaluation. The SEARP&DC Board of Directors together with local mayors, county commission chairpersons and economic development corporations act as the CEDs Strategy Committee.

The role of the CEDs Committee is to provide the SEARP&DC District with a Comprehensive Economic Development Strategy and project priorities. The CEDs process is driven by the CEDs Committee and involves setting goals, examining options

to reach them, and the selection of courses of action. It is a continuous process designed to guide the economic growth of the District.

The purpose of the CEDS Planning Process is to think and organize the activities required to achieve a desired goal. Planning involves the creation and maintenance of a plan. The planning process also includes forecasting or predicting what the future will look like. The development of the goals, strategies, and task lists was undertaken by the CEDS Committee to achieve the objectives of the CEDS.

The CEDS Annual Report discusses the progress on implementation of the CEDS, which includes a review of the performance measures stated in the five-year CEDS plan. The CEDS Annual Report also allows for the opportunity to review the strategic projects, programs and activities with the CEDS committee, which includes updating vital and suggested project lists.

In summary, the Southeast Alabama Regional Planning and Development Commission region faces many of the same problems found in other rural areas including, loss of manufacturing jobs, lack of infrastructure, impacts of service industry jobs that do not pay living wages, a culture that is reliant on grant assistance in solving local problems, increasing operating costs for businesses and an aging workforce. However, the SEARP&DC region has a lot to offer including a well-maintained state road network, numerous natural resources, effective training and education alignments. The level of leadership is a strength to the region and essential in creating a more economically independent region. The region has a foundation of assistance organizations that facilitate the growth and retention of local businesses and both communication and coordination are increasing. Coordination of their efforts will insure that the greatest possible progress is made toward shared and complimentary goals. The process of formulating the CEDS, and then using it as a resource into the future, will aid that coordination.

CHAPTER 1 CEDs PLANNING PROCESS

The Southeast Alabama Region

The Southeast Alabama Regional Planning and Development Commission was created by Legislative Act 1126 in 1969 and is one of twelve regional councils in the state of Alabama. That act, with subsequent amendments, has provided the statutory authority for the operation of the regional councils in Alabama since that time. Much of the impetus for the creation of regional planning organizations in Alabama came from the passage of the Public Works and Economic Development Act of 1965 which provided for the establishment of Economic Development Districts (EDDs). Administrative funding was provided through the Economic Development Administration (EDA) for operation of districts tasked with responsibilities for strategic policy development to address economic development and quality of life issues on a multi-jurisdictional basis.

The Southeast Alabama Regional Planning and Development Commission consists of 7 counties and 57 towns/cities. The 7 counties include:

Barbour	Geneva
Coffee	Henry
Covington	Houston
Dale	

SEARP&DC completed its most recent five-year update of the Comprehensive Economic Development Strategy (CEDs) in September 2012. The CEDs was approved by the EDA.

The CEDs Planning Structure

The SEARP&DC is the regional planning agency for the southeast Alabama region. The SEARP&DC is governed by a 42- member board representing all of the seven counties in the region. The Commission is supported by a staff of full and part-time employees in the areas of Economic Development, Community Development, Transportation, Senior Employment, Head Start and Accounting/Administration.

The Southeast Alabama Regional Planning and Development Commission provides staff support to the CEDs Committee. The Economic Development Director is the CEDs Project Manager. The SEARP&DC staff is responsible for but not limited to the following:

- ✓ Arrange and Facilitate the CEDs Committee meetings

Southeast Alabama Regional Planning and Development Commission
<u>Board of Directors</u>
25 Elected Officials
13 Business Executives
1 Chamber of Commerce Representative
3 Education Representatives
12 Minorities
<u>CEDs Staff</u>
Executive Director
Economic Development Director
Economic Development Specialist II
Community Development Director
Planner
CD/ED Secretary

- ✓ Provide various demographic data to assist in analysis, including employment, unemployment, population, housing, building permits and income statistics
- ✓ Gather data and record input from members and prepare meeting minutes
- ✓ Guidance and support in the development of goals and objectives
- ✓ Final organization and preparation of the CEDS
- ✓ Submit final document to CEDS Committee Members for approval

The SEARP&DC CEDS staff consists of the Executive Director, Economic Development Director, Economic Development Specialist, Community Development Director, Planner and Community Development/Economic Development Secretary. Two staff members are graduates of the University of Oklahoma Economic Development Institute course. Three staff members have completed the National Development Council Certified Economic Development Finance Professional training courses. In addition, one staff member attended the Intensive Economic Development Training Course at Auburn University. SEARP&DC continues to expand and diversify by encouraging staff to further professional development training.

CEDS Strategy Committee

The CEDS Committee for the Southeast Alabama Regional Planning and Development Commission District consists of forty-two members representing the public and private sectors. The Committee includes representation from local governments, economic development organizations, chambers of commerce, financial institutions, real estate companies, community colleges, vocational-technical schools, farming associations and local private businesses. The Committee represents all stakeholders as required by the CEDS process to make certain that viewpoints of the entire district have been considered and that local skills and resources have been utilized.

The role of the CEDS Committee is to provide the SEARP&DC District with a Comprehensive Economic Development Strategy and project priorities. The CEDS process is driven by the CEDS Committee and involves setting goals, examining options to reach them, and the selection of courses of action. It is a continuous process designed to guide the economic growth of the District.

The mission of the CEDS Strategic Committee is to emphasize regional cooperation and collaboration, support existing business, encourage development of new technologies and promote the regional workforce.

Community and Private Partnerships

There have been many efforts in recent years to enhance the relationship between the public and private sector in the Southeast Alabama region. The private sector has become much more involved in the community and the CEDS.

Southeast Alabama Council for Economic Development (SEACED)

The Southeast Alabama Council for Economic Development was formed in 1994 by regional economic developers. This group has evolved into over 70 members made up of public and private sector organizations. Many of these members are involved in the CEDs process and in assisting with the implementation by fostering job creation through business recruitment.

Wiregrass Incubator Alliance

In 2007, SEACED applied for and received a USDA/Rural Development grant to create the Wiregrass Incubator Alliance. The Wiregrass Incubator Alliance is comprised of regional Incubator Managers. Grant funds have been used to purchase marketing supplies including banners, brochures, pens, and trade show booths. The Wiregrass Incubator Alliance joined the National Business Incubator Association (NBIA). The Alliance has conducted several seminars including a Home-based Business Seminar and a Government Contracting Seminar. In addition, the Wiregrass Incubator Alliance hosted a forum featuring internationally-recognized and small business expert speaker Jon Schallert.

Envision

Envision began in 2005 when a nationally recognized development firm was hired by the Wiregrass Foundation to coordinate a two-phase process for the Dothan region. The first phase included a quantitative and qualitative analysis of the Dothan area. The second phase focused on the Dothan area's full spectrum of economic development capacity, competitiveness and future priorities. During this process a Steering Committee was selected from both public and private sectors to provide broad representation of businesses, economic development groups, higher education institutions, community development groups, minority leadership, and governmental entities. During this CEDs process, the CEDs Committee has been able to incorporate many of the findings and suggestions from Envision into goals for the southeast Alabama region.

The Wiregrass Foundation

This is a private foundation that promotes philanthropy and a spirit of giving in the region. The mission of the Wiregrass Foundation is to energize the spirit and potential of our local community through charitable investments that will have significant, measurable impact on our health, education and quality of life. The Wiregrass Foundation has provided grant funds to the SEARP&DC Dothan/Houston County Microloan program, as well as SEACED, to fund the development of a regional economic development marketing plan.

Alabama Forestry Commission

The SEARP&DC and the Alabama Forestry Commission formed a regional partnership to conduct a joint workshop to discuss issues concerning development around the wild-land urban interface. Items discussed included growth, conservation and environmental issues. Local elected officials, public safety officials, foresters and planners attended the workshop.

Southeast Alabama Rural Planning Organization (RPO)

The RPO is a consultation process that emphasizes communication and transmittal of information between ALDOT and rural areas of the state for rural transportation planning. The last federal transportation bill, SAFETEA-LU, has provisions for states to allow consultation for rural transportation planning outside of urbanized areas.

Alabama Economic Development Alliance

In July 2011, Governor Robert Bentley created the Alabama Economic Development Alliance. The purpose is to bring various agencies/organizations together that are currently involved in economic development activities in the state. The Alliance will be responsible for developing a Strategic Economic Development Plan for the state. The plan will ensure a well-balanced, comprehensive, aggressive and progressive economic development program for the state over the next five years in order to make Alabama the most competitive it can be from an economic development perspective. Input from a broad cross-section of stakeholders will be a key component of developing this plan. The Alliance will be hosting a series of visioning sessions in locations across the state. The SEARP&DC ED Staff will be participating in these visioning sessions for southeast Alabama.

CHAPTER 2

CEDs ACTION PLAN ACCOMPLISHMENTS

Goal 1: Provide adequate capital facilities and infrastructure that meet community and regional needs, expand community access to services and improve reliability and quality of services.

Strategy:

- Encourage local governments to proactively plan and provide for critical public facilities, such as water, storm water, and sanitary sewers, and infrastructure to meet the needs of existing population and future growth.
- Work with local governments to develop and maintain adequate infrastructure to support attractive development and future employment opportunities.
- Work with local governments to develop and maintain a Capital Facilities Plans in order to identify and prioritize capital improvement and maintenance project needs.
- Identify sources of funding to implement the capital facilities and infrastructure improvements.
- Pursue funding opportunities to provide emergency preparedness training opportunities to rural firefighters, paramedics and first responders.

Accomplishments:

- ❖ The Alabama Association of Regional Councils in partnership with the Alabama Department of Economic and Community Affairs are developing statewide digital maps of all public water lines within the state of Alabama that are three-inch diameter or greater. This project also includes mapping water tanks, pump stations, fire hydrants, and interconnectivity valves. SEARP&DC is working with the Henry County Water Authority and the city of Abbeville. This project has expended all designated funds; however, we are hopeful that additional monies will be put into the project so as to continue this initiative throughout the State.
- ❖ The cities of Abbeville, Daleville, Elba and Eufaula in the southeast Alabama EDD have either developed new long-term Comprehensive Plans or are in the process of developing Comprehensive Plans to determine community goals and aspirations in terms of community development.
- ❖ In 2010, a regional Economic Summit on Jobs was held and has continued on an annual basis. One of the focus groups is Infrastructure. The Infrastructure Group

is tasked with developing a project to focus on for the project year. In 2012, the project selected was finding the best location for a “Mega Site”. The Infrastructure Group has met with several local leaders as well as realtors to work towards this goal.

- ❖ A reservoir partnership has been formed to develop a reservoir in southeast Alabama. The partnership includes the municipalities of Ozark, Enterprise, Dothan, Daleville, Taylor, and Newton; the counties of Coffee, Dale, Geneva and Houston; and the water authorities and water boards of Coffee County, Dale County, Houston County and Ozark City.
- ❖ A reservoir study was conducted and estimated the cost to construct a water reservoir, a water treatment plant, transmission system, real estate, and environmental mitigation to be \$140 million. The reservoir partnership has selected a 1,464-acre site for the reservoir on the Little Choctawhatchee River north of U.S. 84 West. The partnership has asked for Congress to appropriate federal funding to pay for 65% of the project costs with local governments and possible state agencies providing the remaining 35% of the funding. To date this appropriation has not been made. Public meetings have been held in the region to discuss the reservoir project.
- ❖ The Southeast Alabama region has worked to improve emergency preparedness in medical services in rural areas through different methods. Each county is required to have an adopted hazard mitigation plan that studies risks and vulnerabilities in the local areas. These plans assist counties, cities, and emergency responders in prioritizing needs in the event of a disaster. Each county also has adopted emergency operation procedures that delineate responsibilities in the event of a disaster. Currently, local areas are participating in a series of pandemic flu exercises that partner local jurisdictions with health care agencies in planning and preparing for pandemic flu situations. Multiple area emergency responder organizations have applied for Homeland Security, Community Development Block Grant, and other funds to supply for equipment and training used to improve emergency services in rural areas of the region.

Goal 2: Retain businesses and industry and encourage expansion.

Strategy:

- Survey existing businesses and industries to determine expansion plans and projected employment and training needs.
- Assess the region’s resources, advantages and limitations as a guide to determine appropriate opportunities for new and existing businesses.
- Continue to market assistance programs for new and existing business.

- Identify local, state, federal and private funding sources available for business expansion/retention programs in the region.
- Promote use of local, state and federal financing tools to assist in attraction of potential employers and expansion of existing business.
- Educate and encourage local governments to actively work to attract new or expanding business that complement existing business.
- Promote entrepreneurship and small business start-up by providing technical and information resources.

Accomplishments:

- ❖ The Economic Development Partnership of Alabama has a statewide initiative, Synchronist Business Information System, to foster retention and growth among Alabama's existing industry. Many of the regional Chambers and Economic Development organizations participate in this program.
- ❖ Most of the Regional Chambers and/or Economic Development organizations have quarterly existing industry meetings where local business leaders come together to network.
- ❖ The Southeast Alabama Regional Planning and Development Commission continues to market our available small business lending programs (Revolving Loan Fund, Intermediary Relending Program, and Microloans) to new and existing businesses through mail outs, newspaper advertisements, trade shows, etc.
- ❖ Troy University Small Business Development Center provides free consulting to help new entrepreneurs evaluate their business ideas and existing businesses remain competitive in today's dynamic, global marketplace.
- ❖ The Wiregrass Incubator Alliance markets local incubators to entrepreneurs in the region. The region has four small business incubators in Enterprise, Ozark, Dothan and Andalusia.
- ❖ Troy University in Dothan offers a NexLevel Training course, which is an intensive thirteen-week course that focuses on starting a new business.
- ❖ The Dothan Area Chamber of Commerce, SEARP&DC and Troy University partnered together to create a Small Business Toolkit. The purpose of the toolkit is to provide individuals interested in starting a new business with information, including definitions of commonly used terms, sample business plan, sample

financial documents, and important phone numbers and addresses. The toolkit is available online at www.dothan.com.

Goal 3: Promote a balanced regional economy with a broad business, industry, and employment mix capable of supporting quality employment opportunities, including high wage high skill jobs.

Strategy:

- Develop and sustain strategies to promote the establishment of new target industries and quality jobs.
- Focus recruitment, expansion and retention efforts on growing value-added industries that pay at or above the national average wage, with special attention on targeted industry clusters.
- Support workforce development programs and technical education programs aimed at improving the skill level of the labor pool.

Accomplishments:

- ❖ The Southeast Council of Economic Development (SEACED) created a marketing plan that focuses on promoting the Wiregrass in a regional manner. The marketing plan was funded by a grant for \$34,000 from the Wiregrass Foundation and matched with funds from area chambers of commerce and economic development commissions in the eight counties that SEACED represents.
- ❖ SEACED continues to be an active marketing group for the EDD. Members have attended the following events: National Business Aviation Association Trade Show; ASIS International Trade Show; Heli-Expo Trade Show; Consultants Forum; Maintenance, Repair and Overhaul Trade Show; International Council of Shopping Centers Trade Show; Existing Industries Luncheon; and Farnborough International Airshow.
- ❖ The State of Alabama, through the Office of Workforce Development, has consolidated all workforce development efforts under one office. The Office of Workforce Development oversees and coordinates the activities of numerous organizations that engage in workforce information, education and training. They coordinate many statewide initiatives and provide staff support to the local Workforce Investment Boards. Dothan, Eufaula and Enterprise all have One Stop Centers, state offices for workforce and employment issues.
- ❖ In an effort to consolidate information for job opportunities offered by employers and job-seeker information sought by prospective employees in one convenient

location accessible to all, Joblink was created on-line. This system is a great benefit to employers and job-seekers alike and affords anyone, anywhere, at anytime to access the local job market.

Goal 4: Improve the district's highway infrastructure.

Strategy:

- Prioritize plans for:
 - I-10 Connector
 - Four-laning Highway 167 (north to south)
 - Four-laning Highway 52 (east to west)
 - Completing work on Highway 84 to provide an east to west corridor
- Work with local governments to develop traffic management plans.
- Utilize Rural Transportation Planning for smart growth.
- Identify funding sources for implementing a transportation plan.

Accomplishments:

- ❖ In 2012, the city of Dothan hired an independent firm to develop a Transportation Plan to improve the city's traffic flow. Recommendations included dynamic overhead message boards to warn motorists of congestion ahead, a central traffic control center to monitor traffic citywide, expanded traffic signal pre-emption devices for emergency vehicles and full fiber optic connectivity to fire stations and all traffic devices in the city.
- ❖ The Southeast Alabama Rural Planning Organization (RPO) has been created. It is a consultation process that emphasizes communication and transmittal of information between ALDOT and rural areas of the state for rural transportation planning. The last federal transportation bill, SAFETEA-LU, has provisions for states to allow consultation for rural transportation planning outside of urbanized areas.

Goal 5: Improve educational facilities and programs for K-12, community colleges, universities and workforce development.

Strategy:

- Equip all educational facilities with technology necessary to enhance basic competitive skills.

- Identify funding sources that assist in the improvement of educational facilities and the development of educational programs.
- Encourage local governments to communicate with educational institutions to best determine needs and resources locally.
- Encourage private businesses to communicate with educational institutions to best determine needs and resources locally and not depend so heavily on government funding.

Accomplishments:

- ❖ In 2005, the Wiregrass Foundation was formed. It is a private foundation promoting philanthropy and a spirit of giving in the local community which covers the Southeast Alabama EDD. The mission of the Wiregrass Foundation is to energize the spirit and potential of the wiregrass area through charitable investments that will have significant, measurable impact on our health, education and quality of life. To date, the foundation has awarded over 90 grants totaling over \$5 million. The grants have covered education, health, and quality of life. Some of these grants have included funding for the following: first grade reading program, purchase of novels for High School English department, computers and software for Dothan Technology Center, pilot lab for a computer program for a middle school, Head Start Pre-K program, a college foundation for Wallace Community College, and Focus First: An Alabama Student Vision Initiative.
- ❖ Many school systems in the EDD have implemented an Adopt-A-School program. Business and industry are encouraged to actively participate.

Goal 6: Coordinate secondary and technical training curriculums with the needs of business and industry.

Strategy:

- Through coordination with workforce development programs, monitor the educational resources to ensure the needs of the region's employers are met.
- Encourage effective input from employers on course and program development.
- Develop a "one-stop" point of contact for colleges/universities. Make the availability of training opportunities more user friendly.
- Business and industries, educational institutions as well as local and state agencies should coordinate programs and efforts to provide a workforce with the necessary skills and training required of new and/or expanding industries in the region.

- Develop more training programs for businesses and create programs for better communication between businesses and educators to ensure that businesses' needs are met.
- Identify funding sources for secondary schools and universities that assist in providing skills training to supply new industries with qualified employees.
- Develop initiatives to raise awareness among the unemployed members of the workforce about the training opportunities that are available to them.

Accomplishments:

- ❖ The Southeast Alabama Economic Development District has three One-Stop Career Centers: Dothan, Eufaula, and Enterprise.
- ❖ Alabama's Career Readiness Certificate (CRC) is an assessment-based credential based on ACT's WorkKeys that gives employers and career seekers a uniform measure of key workplace skills. The Career Readiness Certificate is a portable credential allowing employers and employees to use it anywhere in the nation.
- ❖ Alabama Industrial Development Training (AIDT) provides quality workforce development for Alabama's new and existing businesses, and expands the opportunities of its citizens through the jobs these businesses create. AIDT encourages economic development through job-specific training. Training services are offered in many areas, and are free of charge to new and expanding businesses throughout the State.
- ❖ The Alabama Technology Network links two-year colleges, the University of Alabama system, Auburn University and the Economic Development Partnership of Alabama together to solve the needs of the state's existing manufacturing industry. ATN has 15 centers located throughout Alabama to provide local points of contact to manufacturers in need of assistance. The Southeast Alabama EDD has one ATN center located at Wallace College in Eufaula, Barbour County.
- ❖ Wallace Community College, Dothan campus, has an annual event titled "Counselor-In-Service". The program is designed to assist counselors in showing their students the relevancy between local post-secondary school and training opportunities, community needs, and available career paths.

Goal 7: Enhance public and private partnerships in determining and executing economic development policies and projects.

Strategy:

- Improve regional awareness of economic development concepts and challenges.

- Encourage local governments to plan for industrial and commercial development.
- Strengthen, expand, and create new partnerships between organizations and individuals traditionally involved in economic development and those that do not typically work in economic development.
- Work with local economic developers to locate funding to finance and administer job training and other forms of assistance to businesses locating in the region.
- Encourage recruitment of industries most suited to the region's workforce.
- Support initiatives and programs that train, retrain and upgrade skills of the area's labor force such as School-to-Work programs and On-the-Job training programs.

Accomplishments:

- ❖ The CEDS Committee for the Southeast Alabama Regional Planning and Development Commission District consists of public and private sectors. The Committee includes representation from local governments, economic development organizations, chambers of commerce, financial institutions, real estate companies, community colleges, vocational-technical schools, farming associations and local private businesses. The CEDS Committee meets at least once a year to discuss regional economic development and community development needs.
- ❖ SEARP&DC has provided Job Access and Reverse Commute (JARC) services in Dothan and Houston County for five years through the use of vendor relationships with local for profit transportation providers and other social service agencies. In July 2008, this service was expanded to include Coffee, Dale, and Henry counties. Through the use of this program transportation dependant low income individuals have been able to access employment opportunities that were not available outside of normal operation hours of traditional transit services.
- ❖ Area officials from the Dothan, AL region came together to undertake a comprehensive planning effort that allowed citizens, elected leaders and business owners to identify the key issues to address in order that continued improvements could be made in the Wiregrass area. The final result was the *ENVISION Community Strategic Plan*, bringing together community volunteers. Once completed, the *Strategic Plan* identified the key issues to address and outlined specific, detailed goals, objectives and action steps for the community to take in order to achieve its ideal future.

Goal 8: Protect and promote the diversification of the region's agricultural economy.

Strategy:

- Consider developing alternative agriculture products to diversity the region's agricultural economy.
- Encourage local farmers to develop value added products.
- Promote the continued recognition of agriculture as a viable long-term and short-term land use activity.
- Recognize agribusiness as an economic asset to the region and a major sector of the region's economic base.
- Encourage local farmers to take advantage of available Conservation Reserve Programs (CRP), through which farmers can receive annual rental payments and cost-share assistance to establish long-term, resource conserving covers on eligible farmland.
- Explore the opportunities for branding local agricultural products and other marketing strategies.

Accomplishments:

- ❖ Many of the communities in the Southeast Alabama EDD have been pursuing funding opportunities for alternative fuel sources. The city of Ozark's school system utilizes recycled cooking oil to operate their buses and other school vehicles. The city of Eufaula also utilizes recycled cooking oil to operate many of their municipal vehicles. The city of Andalusia received converts recycled cooking oil into fuel that powers municipal equipment and vehicles as well as buses for the Andalusia City School System.
- ❖ USDA/Rural Development operates the Value-Added Producer Grant program. Grants may be used for planning activities and for working capital for marketing value-added agricultural products and for farm-based renewable energy. Eligible applicants are independent producers, farmer and rancher cooperatives, agricultural producer groups, and majority-controlled producer-based business ventures. The Southeast Alabama EDD district received funds from this program to develop a marketing plan focused on determining the target demographics, preferred language, and specific consumer preferences for forage-fed beef. This project also identified, coordinated, and established guidelines for producers, packers, and distributors of Alabama-grown, Forage-fed Beef. This project had many local and state partners including Auburn University, Wiregrass Research and Extension Service, Dothan Area Chamber of Commerce, Southeast Alabama

Regional Planning and Development Commission, and Alabama Association of Regional Councils.

- ❖ USDA/Rural Development provided assistance through a Rural Business Enterprise Grant to purchase equipment to assist in the development of a shared use incubator providing co-packing services in the city of Headland for the Wiregrass Blueberry Growers and Satsuma Growers. The Wiregrass Blueberry Grower's Association was formed in 2008 with the goal of educating the public about the health benefits of blueberries and recruiting growers to commercially grow blueberries. The Association has grown to 35 dues paying members. The Satsuma Growers are in the process of organizing and have identified 28 growers in the region.

Goal 9: Work to improve commercial air transportation.

Strategy:

- Recruitment of an additional air carrier for the Dothan Regional Airport.
- Work with Congressional delegation and local leaders to improve Dothan Regional Airport air service and provide more competitive fares for passengers.
- Ensure that Dothan Regional Airport continues to be effectively marketed to regional residents and businesses.
- Work to increase funding allowing general aviation airports to provide matching funds for federal grants.

Accomplishments:

- ❖ Airport and area officials continue to attend the JumpStart conference meeting with new air carriers that may have an interest in expansion. Efforts to date have led to many meetings, but the overall market nationally is negative for expansion of new routes.
- ❖ Meetings continue with air carrier providers in the Dothan market to encourage more competitive pricing and service.
- ❖ Billboards, magazines, website, and business meetings continue to promote air service out of Dothan.
- ❖ The state of Alabama has moved the Aeronautics Commission into the State of Alabama Transportation Department. It is hoped that this move will lead to more funding for general aviation airports.

Goal 10: Develop ways to retrain or requalify retirees and market these opportunities to retirees. Training and retraining are directly linked to retaining older workers and productivity.

Strategy:

- Work to improve real or perceived biases against the training of older workers, which must be removed if an aging workforce is to remain current in its knowledge and skills.
- Consult with local employers to most efficiently link their workforce needs with those of retirees and therefore, provide training programs aimed at improving those needed skills.
- Develop ways to market existing workforce development training programs to retirees through the local community colleges and universities.
- Continue to promote and enhance Senior World, a program offered through Troy University - Dothan Campus. Senior World provides learning opportunities for those over the age of 50.
- Utilize Career Centers in recruitment of retirees.
- Coordinate career fairs geared toward older adults.

Accomplishments:

- ❖ The SEARP&DC Senior Aides program currently has 87 authorized positions located throughout the Economic Development District. The Senior Aides program provides opportunities to continue learning through classroom and hands on training and opportunities for employment in news fields. The mission of the Senior Aides program is to enable older persons to achieve gainful employment and personal development through community service and training.
- ❖ There are three Career Centers in southeast Alabama located in Dothan, Enterprise and Eufaula. The Career Centers along with AARP conduct 50+ employment seminars on a regular basis.

CHAPTER 3 PERFORMANCE MEASURES AND EVALUATION

Southeast Alabama Regional Planning & Development Commission COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDS)

The Comprehensive Economic Development Strategy (CEDS) is mandated to contain a performance measures component and should be an element of an ongoing planning process. The evaluation should answer the questions of “*How are we doing?*” and “*What can we do better?*” Performance measures are to be an integral part of the evaluation process so that the progress of development activities can be identified in achieving the vision and goals of the CEDS.

The Southeast Alabama Regional Planning & Development Commission CEDS Committee and the Economic Development Staff (Economic Development Director and Economic Development Specialist) will be responsible for periodically evaluating the CEDS to ensure that regional economic development goals and objectives are being accomplished. The CEDS evaluation will be completed on an annual basis and any recommendations from the CEDS Committee will be incorporated into the annual CEDS update submitted to the Economic Development Administration (EDA). It is important to include broad and diverse regional participation into the CEDS evaluation process through the membership of the CEDS Committee.

This evaluation method will measure the performance and effectiveness of the CEDS and will include the following measurement criteria:

- ❑ Number of economic development initiatives from the Comprehensive Economic Development Strategy (CEDS) process implemented between September 1, 2012 and August 31, 2013 that led to public and private investment and jobs;
- ❑ Category type and number of project(s):
 - Facility Construction/Rehabilitation
 - Infrastructure
 - Technical Assistance
 - Planning
- ❑ Number of state and/or federally funded investments submitted and/or approved for the period (i.e. CDBG, USDA, ALDOT, FEMA etc.);
- ❑ Estimated number of new jobs created/retained in the region as a result of project(s);
- ❑ Estimated amount of private sector investment generated by project(s);
- ❑ Estimated amount of public sector investment generated by project(s);
- ❑ Number of project(s) that were either Technology or Brownfield.

Southeast Alabama Regional Planning & Development Commission Comprehensive Economic Development Strategy Evaluation

Number of Economic Development Administration initiatives from the CEDS process implemented between September 1, 2012 and August 31, 2013 that led to public and private investment and jobs.

<u>Organization</u>	<u>Total</u>		
	<u>Grant</u>	<u>Investment</u>	<u>Jobs</u>
1) SEARP&DC (Planning & TA)	\$65,000	\$65,000	120-ret.
2) Dothan-Houston County Airport Authority	\$1,014,660	\$21,514,660	300

Category type and number of EDA project(s):

Facility Construction/Rehabilitation

No current projects pending at this time in this category.

Infrastructure

Dothan-Houston County Airport Authority is in the final stages of the application process for proposed rehabilitation of the existing pavements and storm drainage systems at the Dothan-Houston County Airport. The facilities will be utilized by Commercial Jet Services, LLC, who will create 300 jobs. Commercial Jet Services specializes in heavy maintenance and modification services, complete airframe inspections, freighter conversions, interior modification, and avionics upgrade programs. The total estimated project cost is \$2,029,320 and they are requesting \$1,014,660 in EDA funds. The other \$1,014,660 will be provided by funding from the State of Alabama Industrial Access Authority and State of Alabama Aeronautics Bureau. The Dothan-Houston County Airport Authority is committing to \$13 million in improvements to the existing 400,000 square foot facility. Commercial Jet Services has committed to \$7.5 million in private investment for manufacturing assets, including plant equipment and materials.

Technical Assistance

No current projects pending at this time in this category.

Planning

The Southeast Alabama Regional Planning and Development Commission/EDA Planning and Technical Assistance project provides essential funding in order to conduct a variety of activities that benefit the region. Various federal and state programs are accessed by the staff to assist local regional governments and other eligible applicants. The

Southeast Alabama Regional Planning and Development Commission staff provides technical assistance to local governments, regional businesses and industries, economic developers, economic development groups, chambers of commerce and others throughout the year. The staff has performed over 325 technical assistance calls/visits within the region during the past year. Including, but not limited to, providing information about federal/state grant assistance programs, directing project planning activities, providing direct assistance to small businesses seeking services, and providing demographic information to local governments, individuals and non-profit agencies.

Number of state and/or federally funded investments submitted and/or approved for the period (i.e. CDBG, USDA, ALDOT, FEMA, etc.).

A total of 39 state and/or federal applications were submitted and/or funded during the period September 1, 2012 to August 31, 2013 totaling \$9,115,499.82. A total of 16 projects submitted have been approved during the period September 1, 2012 to August 31, 2013 totaling \$3,434,866.55. This includes project applications submitted to Community Development Block Grant (CDBG), Land and Water Conservation Funds (LWCF), U.S. Department of Agriculture (USDA/Rural Development), Recreational Trails Program (RTP), Federal Emergency Management Agency (FEMA), Department of Justice, Alabama Department of Transportation (ALDOT), Delta Regional Authority (DRA), COPS program, and Energy Efficiency Grant program. This list represents community and economic development projects submitted within the past year for regional local governments and applicants that address local needs and provide long-term benefits. Those applications submitted under the 2013 period are expected to be announced beginning in October 2013. Several additional projects are expected to be funded.

Applicant:	Project Description:	Year:	Program:	Project Amount:
City of Abbeville	Sewer/Streets/Drainage Improvements/Demolition	2012	CDBG	\$421,093.25
City of Andalusia	Sewer/Water/Drainage Improvements	2012	CDBG	\$580,725.00
City of Clayton	Playground Facilities	2012	CDBG	\$250,000.00
Dale County Commission	Streets Improvements	2012	CDBG	\$377,223.88
City of Elba	Streets Improvements	2012	CDBG	\$277,476.67
Geneva County Commission	Water System Improvements	2012	CDBG	\$168,214.75
Town of Kinsey	Senior Center	2012	CDBG	\$248,931.00
Town of Newton	Sidewalks	2012	CDBG	\$82,907.00
City of Ozark	Tennis Courts Improvements	2012	U.S. Tennis Assoc.	\$38,600.00
City of Ashford	Playground Equipment	2012	LWCF	\$30,000.00
City of Taylor	Splashpad/Restrooms	2012	LWCF	\$104,950.00
City of Daleville	Playground Equipment	2012	LWCF	\$100,000.00
Town of Gordon	Police Officer	2012	COPS Recovery	\$114,745.00
City of Geneva	Rails to Trails	2012	RTP	\$100,000.00

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City of Geneva	Rails to Trails	2012	LWCF	\$500,000.00
City of Abbeville	Comprehensive Plan/Ordinance Plan	2012	USDA RD RBEG	\$40,000.00
Town of Cowarts	Restrooms and Gazebo at Walking Trail	2013	LWCF	\$130,927.50
Town of Kinsey	Walking Trail Lighting	2013	RTP	\$71,000.00
Town of Ashford	Walking Trail	2013	RTP	\$30,950.00
City of Eufaula	Playground Renovation	2013	LWCF	\$100,000.00
City of Ashford	Sewer/Water Improvements	2013	CDBG	\$322,157.50
Town of Arifton	Streets Improvements	2013	CDBG	\$194,300.00
Barbour County Commission	Fire Station	2013	CDBG	\$278,095.90
Town of Black	Playground	2013	CDBG	\$100,880.45
Town of Clayhatchee	Streets Improvements	2013	CDBG	\$250,000.00
Coffee County Commission	Water System Improvements	2013	CDBG	\$386,290.00
City of Florala	Sewer Improvements	2013	CDBG	\$400,000.00
Town of Gordon	Senior Center	2013	CDBG	\$249,382.00
Town of Heath	Streets/Drainage Improvements	2013	CDBG	\$250,000.00
City of Headland	Streets Improvements	2013	CDBG	\$119,860.00
Town of Lockhart	Drainage Improvements	2013	CDBG	\$385,000.00
Town of Malvern	Water System Improvements	2013	CDBG	\$348,973.42
Town of Napier Field	Housing Rehabilitation	2013	CDBG	\$297,250.00
Town of New Brockton	Sewer System Improvements	2013	CDBG	\$313,000.00
City of Opp	Sewer System Improvements	2013	CDBG	\$471,499.50
City of Ozark	Housing Rehabilitation/ Sidewalk/Drainage Improvements	2013	CDBG	\$483,240.00
Town of River Falls	Streets Improvements	2013	CDBG	\$250,000.00
City of Samson	Streets Improvements	2013	CDBG	\$247,827.00
Grand Total:				\$9,115,499.82

Projects funded as of 8/31/2013.

During the period September 1, 2012 to August 31, 2013, 10 small businesses were assisted with \$273,730.53 in economic development loan fund assistance which leveraged \$362,977.62 and created/retained 73 jobs.

Intermediary Relending Program (1 loan made)

<u>IRP Dollars Loaned</u>	<u>Private/Public Investment</u>	<u>Total Project Cost</u>
\$59,265.58	\$12,220.00	\$71,485.58

Revolving Loan Fund Program (2 loans made)

<u>RLF Dollars Loaned</u>	<u>Private/Public Investment</u>	<u>Total Project Cost</u>
\$130,595.26	\$153,780.00	\$284,375.26

Microloan Programs* (7 loans made)

<u>Microloan Dollars Loaned</u>	<u>Private Investment</u>	<u>Total Project Cost</u>
\$83,869.69	\$196,977.62	\$280,847.31

*-Includes both USDA and Dothan/Houston County Programs.

Estimated number of new jobs created/retained in the region as a result of project(s).

During the period, jobs were created and/or retained through projects undertaken by the regional staff. Most of these jobs are above the average hourly rate and will provide higher net income to these employees.

	<u>Jobs Created/Retained</u>
Intermediary Relending Program	6
Revolving Loan Fund Program	15
Microloan Programs	<u>52</u>
Total:	73

Estimated amount of grant dollars generated by project(s).

	<u>Grant</u>
EDA (SEARP&DC TA)	\$ 65,000.00
Other State/Federal Projects	<u>\$2,675,180.38</u>
	\$2,740,180.38

Estimated amount of private sector investment generated by project(s).

	<u>Private Sector Investment</u>
Intermediary Relending Program	\$ 12,220.00
Revolving Loan Fund Program	\$153,780.00
Microloan Programs	<u>\$196,977.62</u>
Total	\$362,977.62

Estimated amount of public sector investment generated by project(s).

	<u>Public Sector Investments</u>
SEARP&DC TA	\$ 65,000.00
Other Municipal/State/Federal Projects	<u>\$759,686.17</u>
	\$824,686.17

Number of project(s) that were either Technology or Brownfield.

None.

CHAPTER 4

STRATEGIC PROJECTS, PROGRAMS, AND ACTIVITIES

In June 2012, the SEARP&DC Staff asked community leaders to identify projects to include in the CEDs Action Plan. The projects listed relate to one of the eight development categories as well as CEDs Objectives discussed below. Some projects have obvious ties to economic development, for example: Community Facilities - water and sewer line extensions; Transportation - road improvements, transportation for people with disabilities; Industrial Development - industrial park/site acquisition and improvements; Natural Resources and Conservation - drainage and flood control projects; Education and Workforce Training - improvements to educational facilities and programs. However, projects that influence a community's quality of life also help attract businesses. Examples of these projects include: Community Facilities - building a new fire station, renovating the county courthouse; Transportation - building a bicycle trail, improving sidewalks; Natural Resources and Conservation - updating a comprehensive plan, conducting an environmental study, planting street trees; Human Services - new medical facilities or daycare establishments; Housing - low income housing assistance programs; Recreation and Culture - improvements to parks and libraries, recreation programs.

CF- Community Facilities

Objectives:

- Promote the improvement and expansion of community facilities.
- Promote the improvement and expansion of community water and sewer facilities in order for local governments to meet compliance with the Safe Water Act, the Water Quality Management Act and other related State regulations.
- Promote improvement and expansions of regional sanitary landfills and solid waste disposal.
- Promote the expansion and improvement of health care delivery services and facilities.
- Promote recycling among local governments.
- Assist local governments with compliance with the provisions of Section 504 of the Rehabilitation Act and the Americans with Disabilities Act.

Trans- Transportation

Objectives:

- Expand and improve highway and street systems.
- Improve rural and urban transportation routes to serve the needs of the regional community especially to promote economic development and industrial expansion.
- Expand public transportation systems in the region to provide service to the elderly and low-income persons.

- Encourage and support the expansion of regional airports.
- Promote the enhancement of existing roadways and transportation systems regionally.
- Support regional efforts to four-lane main transportation arteries in Southeast Alabama including the completion of U.S. Highway 431 from Barbour County; U.S. Highway 84 and State Highway 167.
- Support the development of a limited access highway connecting the region to Interstate 10 in the Florida Panhandle.

ID- Industrial Development

Objectives:

- Promote and encourage expansion of public infrastructure such as water, sewer, fiber, telecommunications, access roads, natural gas, rail, highways etc. in order to attract and retain the industrial base in the region.
- Promote and encourage local governments to seek federal and state grant assistance through various programs such as CDBG, EDA, Delta Regional Authority, USDA/Rural Development, FEMA and other sources to construct infrastructure facilities for industrial development and the creation and retention of jobs.
- Promote the availability of small business loan program resources through the regional planning commission to stimulate small business development and the creation of new jobs in the region.
- Work to develop and maintain working relationships with regional economic development professionals in order to effectively achieve desired results in industrial development. This includes the development of industrial sites throughout the region.
- Encourage the development of small businesses by providing technical assistance to local governments to access existing State of Alabama development grants such as the economic development infrastructure grant program through the Alabama Department of Economic and Community Affairs.
- Encourage the development of small businesses by providing technical assistance to local governments to access existing State of Alabama Community Development Block Grant loan programs such as the economic development float loan programs.
- Continue to promote and expand the existing economic development loan funds available through SEARPDC: EDA/Revolving Loan Fund; USDA/Rural Development microloan and Intermediary Relending Programs (IRP) to provide needed development gap financing capital to eligible qualified small business concerns that create and retain permanent jobs in the region.
- Promote and support the development of prepared industrial sites and parks in the region so as to provide available industrial sites for the location of new industries and expansion of existing industries. Seek development funding through various State and Federal programs such as CDBG, USDA, EDA etc.

- Continue support for the Statewide Revolving Loan Fund program.
- Continue to pursue initiatives concerning regional exporting programs to assist regional businesses interested in exporting goods and services.
- Cooperate with regional economic development corporations, Chambers of Commerce and other interested parties to develop a regional marketing program. Continue cooperative efforts with the Alabama Aviation Advantage initiative being developed to create an aviation identity for the South Alabama region.
- Support regional economic development groups and corporations through shared resources and technical assistance. Support any new economic development groups in the region through staff technical assistance.
- Promote and support the diversification of agri-business and the development of “value added” agricultural products.

NRC- Natural Resources/Conservation

Objectives:

- Promote improvement and expansions of regional sanitary landfills and solid waste disposal.
- Promote and provide technical assistance for establishment of recycling programs among local governments

EDU- Education/Workforce Training

Objectives:

- Support regional initiatives to improve the general educational systems.
- Promote and support regional planning and visioning initiatives to address fundamental inadequacies and problems associated with education programs.
- Support the development of adequate educational facilities and infrastructure in regional schools including advanced telecommunications facilities to support distance learning and high technology curriculums.
- Support the development of educational curriculums geared to the needs of business so as to promote a workforce trained with skills needed by businesses.
- Support the expansion of more adult based educational programs and “retraining” programs for displaced textile manufacturing workers who have been displaced by these jobs being moved offshore.

HUMAN- Human Services

HOUS- Housing

Objectives:

- To promote and support the preservation and improvement of the regional housing stock through housing rehabilitation programs.

- Provide comprehensive planning and technical assistance to local governments with regard to land use, code enforcement and zoning.
- Promote and encourage home ownership especially for low-moderate income persons. Explore program availability for assisting lower income persons with affordable housing ownership.
- Support regional public housing projects with technical assistance to access grant funding to promote safe and secure neighborhoods and to eliminate chronic problems such as drugs and crime.
- Encourage the development of housing for the elderly.

REC- Recreation/Culture

Objectives:

- Promote and support the expansion of recreational facilities in the region through technical assistance to local governments including the following grant programs: CDBG, Land and Water Conservation Fund (LWCF) and Recreational Trails Program.
- Ensure the developments of recreational facilities are accessible by all persons including those with physical handicaps and the disabled.
- Encourage that recreational facilities are diverse and afford a variety of activities that are of interest and use by the regional community.

The following pages contain categorized lists of identified projects submitted by local governments in the Southeast Alabama Economic Development District for the period 2013-2015. These projects are categorized in the development categories.

BARBOUR COUNTY STRATEGIC PROJECTS

DESCRIPTION	LOCATION	DEVELOPMENT CATEGORY	FISCAL YEAR(S)	ESTIMATED COST	PROPOSED FUNDING SOURCE
Upgrade and repair of Mt. Andrew Community Sewer Lagoon	Barbour County	CF	2013-2015	\$750,000	CDBG/Local/Delta Regional Authority
Courthouse security systems	Barbour County	CF	2013-2015	Unknown	FEMA/Homeland Security/Local
Microfilm record keeping system	Barbour County	CF	2013-2015	\$15,000	ADECA/LEPA/Local
Energy Retrofits in County Buildings	Barbour County	CF	2013-2015	\$800,000	Energy Efficiency Block Grant/Local
Bridge Replacement Cody Kennedy Rd & Mary C. Smith Road	Barbour County	CF	2013-2015	\$592,885	ARRA Tiger Grant/Local
Individual Safe Shelters	Barbour County	CF	2013-2015	\$60,000	FEMA
White Oak Shores new fire station	Barbour County	CF	2013-2015	\$300,000	CDBG/Local
Senior Center Renovations	Barbour County	CF	2013-2015	\$250,000	CDBG/Local
Safe Rooms for Homeowners	Barbour County	CF	2013-2015	\$60,000	FEMA/Local-Homeowners
Renovation of bldg into Interpretive Center	Clayton	CF	2013-2015	\$232,500	Energy Efficiency Block Grant
Upgrade Sewage Treatment Plant	Clio	CF	2013-2015	\$500,000	CDBG/Local
20 video cameras for police vehicles	Eufaula	CF	2013-2015	\$100,000	ADECA/LEPA/Local
13 handsets for TACT team	Eufaula	CF	2013-2015	\$14,000	ADECA/LEPA/Local
Renovation of Office Space-Police Department	Eufaula	CF	2013-2015	\$500,000	ADECA/LEPA/Local
Fire service upgrades	Eufaula	CF	2013-2015	\$2,400,000	CDBG/SRF/USDA/Local/Ten Year Plan
Large meter replacement	Eufaula	CF	2013-2015	\$600,000	ADEM/Local
Mental health facilities building	Eufaula	CF	2013-2015	Unknown	Unknown
Microfilm record keeping system	Eufaula	CF	2013-2015	\$15,000	ADECA/LEPA/Local

Municipal sewer liftstation upgrades	Eufaula	CF	2013-2015	\$2,400,000	EDA/CDBG/Local/ADEM/Ten Year Plan
Municipal water well upgrades	Eufaula	CF	2013-2015	\$800,000	EDA/CDBG/Local
New reuse quality WWTP north end	Eufaula	CF	2013-2015	\$1,000,000	EDA/CDBG/SRF/USDA/Local/Bond issue
New sewer collection systems	Eufaula	CF	2013-2015	\$7,000,000	SRF/USDA/EDA/Local/Bond issues/Ten Yr Plan
Public works complex and building	Eufaula	CF	2013-2015	\$800,000	EDA/CDBG/Local
Sewer main rehabilitation	Eufaula	CF	2013-2015	\$500,000	CDBG/EDA/Local/ADEM
Wastewater treatment plant upgrade	Eufaula	CF	2013-2015	\$3,000,000	EDA/Delta Regional Authority/USDA/Private/Local
Water tank and fire hydrants on Gammage Rd.	Eufaula	CF	2013-2015	\$500,000	CDBG/EDA/Local
Water tank repairs/rehabilitation	Eufaula	CF	2013-2015	\$325,000	CDBG/EDA/Local/ADEM
City Hall-Council Chambers	Eufaula	CF	2013-2015	\$1,500,000	ISTEA/Local
Storm Drainage Improvements	Eufaula	CF	2013-2015	\$250,000	Delta Regional Authority
24-hour daycare facility	Eufaula/Barbour Co.	CF	2013-2015	\$125,000	Unknown
Municipal sewer line extensions	Louisville	CF	2013-2015	\$1,152,000	USDA/CDBG/Local
New municipal water supply well/improvements	Louisville	CF	2013-2015	\$1,600,000	CDBG/EDA/USDA/Local
Paving of rural dirt roads	Barbour County	TRAN	2013-2015	\$1,000,000	ALDOT/CDBG/Local
Sidewalk improvements	Clio	TRAN	2013-2015	\$150,000	ALDOT/Local
Transportation Center	Eufaula	TRAN	2013-2015	\$900,000	ALDOT/Local
Street Paving	Eufaula	TRAN	2013-2015	\$2,000,000	ADOT/Local
Drainage Improvements	Eufaula	TRAN	2013-2015	\$1,000,000	Unknown
Street Paving	Louisville	TRAN	2013-2015	\$357,000	CDBG/Local
Air Emission Controls-Pargon Panels	Clayton	ID	2013-2015	\$750,000	EDA/EPA/Local
Acquire industrial site property for expansion	Eufaula	ID	2013-2015	\$1,000,000	EDA/IRB/Local/Private
Improvements to Lakepoint I.D. park	Eufaula	ID	2013-2015	\$850,000	EDA/CDBG/Local

Small business incubator/RLF capitalization	Eufaula	ID	2013-2015	\$200,000	EDA/CDBG/Local/Private
Acquisition of land for I.D. park development	Eufaula	ID	2013-2015	\$1,000,000	EDA/Local/Bond issues
Improvements at ball park	Clayton	REC	2013-2015	\$75,000	LWCF/Local
Improve recreation facilities	Clio	REC	2013-2015	\$400,000	LWCF/Local
Youth baseball complex improvements	Eufaula	REC	2013-2015	\$150,000	LWCF/Local
Playground Renovations	Eufaula	REC	2013-2015	\$100,000	LWCF/Local
Capital improvements @ Old Creek Town Park	Eufaula	REC	2013-2015	\$250,000	Congressional appropriation
Cemetery-Wall-Trail	Eufaula	REC	2013-2015	\$500,000	RTP/ADEM/Local
Hospital Improvements	Eufaula	Human	2013-2015	\$500,000	EDA/ADECA/USDA/Private
Erosion Problem-Bluff	Eufaula	NRC	2013-2015	\$5,000,000	EDA/CDBG/ADEM

COFFEE COUNTY STRATEGIC PROJECTS

DESCRIPTION	LOCATION	DEVELOPMENT CATEGORY	FISCAL YEAR(S)	ESTIMATED COST	PROPOSED FUNDING SOURCE
Office space and community room at County Complex-New Brockton	Coffee County	CF	2013-2015	Unknown	Grant funds/Local
Expansion of Sherriff's Department offices	Coffee County	CF	2013-2015	\$75,000	USDA/Local
Storm Drainage Mitigation	Coffee County	CF	2013-2015	\$150,000	CDBG/Local
Addition to Data Processing Office	Coffee County	CF	2013-2015	Unknown	Grant funds/Local
Equipment for Drug Taskforce	Coffee County	CF	2013-2015	\$100,000	Dept. of Justice
Energy Retrofit to Commission Buildings	Coffee County	CF	2013-2015	\$300,000	Energy Efficiency Block Grant/Local
Water System Improvements-Northeast part of County	Coffee County	CF	2013-2015	\$400,000	CDBG/Local
Energy Retrofit to City Buildings	Elba	CF	2013-2015	\$112,000	Energy Efficiency Block Grant
Storm Drainage improvements-Whitman St.	Elba	CF	2013-2015	\$626,500	CDBG/Local
Municipal Courtroom Project	Elba	CF	2013-2015	\$200,000	USDA/Local
Sewer Improvements-Forrest Lake Dr.	Elba	CF	2013-2015	\$400,000	CDBG/Local
Sewer Improvements	Elba	CF	2013-2015	\$500,000	CDBG/Local
Sewage treatment plant	Elba	CF	2013-2015	\$3,000,000	SPF Funds/EDA/CDBG/USDA/Local
Purchase of new police car	Elba	CF	2013-2015	\$250,000	LETS/Local
Drain Structure Smith Ave to Bypass to dead end	Elba	CF	2013-2015	\$500,000	CDBG/Local
Construction of high technology center building at EOCC	Enterprise	CF	2013-2015	\$4,000,000	EDA/CDBG/Local/Private
Municipal water system improvements	Enterprise	CF	2013-2015	\$30,000,000	CDBG/EDA/ADEM/Local
Municipal sewer system rehabilitation/expansion	Enterprise	CF	2013-2015	\$20,000,000	CDBG/EDA/ADEM/Local
Information technology upgrades	Enterprise	CF	2013-2015	\$250,000	EDA/CDBG/Local
Municipal sewer system expansions	Enterprise	CF	2013-2015	\$5,000,000	CDBG/EDA/ADEM/Local
Downtown revitalization project	Enterprise	CF	2013-2015	\$1,500,000	CDBG/Local

Municipal library renovations/improvements	Enterprise	CF	2013-2015	\$1,000,000	State/Private/Local
Construct Emergency Shelter	Enterprise	CF	2013-2015	\$3,000,000	FEMA/Local/Private
Additions/Renovations City Hall	Enterprise	CF	2013-2015	\$8,000,000	Local
Farmers Market	Enterprise	CF	2013-2015	\$1,000,000	State/Private/Local
Court System Improvements	Enterprise	CF	2013-2015	\$1,000,000	Grant funds/Local
Police Cars	Enterprise	CF	2013-2015	\$700,000	Grant funds/Local
Fire Truck	Enterprise	CF	2013-2015	\$500,000	Grant funds/Local
New municipal water well	Kinston	CF	2013-2015	\$300,000	CDBG/USDA/EDA/Local
Municipal sewer rehabilitation improvements	Kinston	CF	2013-2015	\$500,000	CDBG/Local/USDA
Downtown revitalization project plan	Kinston	CF	2013-2015	\$30,000	CDBG/Local
Equipment for Fire Department	Kinston	CF	2013-2015	\$165,000	DHS-U.S. Fire Administration/Local
Equipment for Fire Department	Kinston	CF	2013-2015	\$32,006	DHS-U.S. Fire Administration/Local
Water system improvements	Kinston	CF	2013-2015	\$1,000,000	CDBG/EDA/ADEM/Local
Purchase of new police car	Kinston	CF	2013-2015	\$28,000	LETS/Local
Sewer system improvements	New Brockton	CF	2013-2015	\$315,000	CDBG/Local
Water system improvements	New Brockton	CF	2013-2015	\$1,500,000	CDBG/EDA/ADEM/Local
Renovation of city hall	New Brockton	CF	2013-2015	\$100,000	CDBG/USDA/Local
Structural reinforcement & renovation/Drill Hall	New Brockton	CF	2013-2015	\$150,000	FEMA/USDA/Local
Comprehensive Plan	New Brockton	CF	2013-2015	\$30,000	CDBG/Local
Four laning of Highway 167 from Enterprise to Troy	Coffee County	TRAN	2013-2015	Unknown	Federal Highway grant/ALDOT/Local
Resurfacing Marilyn St. and Forrest Lake Dr.	Elba	TRAN	2013-2015	\$400,000	Unknown
Airport improvements	Enterprise	TRAN	2013-2015	\$5,500,000	FAA/Local
Street Improvements	Enterprise	TRAN	2013-2015	\$4,000,000	CDBG/DOT/Local/private
Street resurfacing/paving projects	Kinston	TRAN	2013-2015	\$500,000	ALDOT/CDBG/Local
Purchase of garbage truck/dump truck	Kinston	TRAN	2013-2015	\$600,000	USDA/Local
Street resurfacing/paving projects	New Brockton	TRAN	2013-2015	\$500,000	DOT/CDBG/Local
Infrastructure improvements at I.D. Park	Elba	ID	2013-2015	\$500,000	EDA/CDBG/Local

Access road at I.D. Park	Elba	ID	2013-2015	\$300,000	CDBG/EDA/Local
Yancey Parker I.D. park expansion/infrastructure	Enterprise	ID	2013-2015	\$12,500,000	EDA/CDBG/Local
Feasibility Study	New Brockton	ID	2013-2015	\$14,000	USDA/Local
Surface drainage/flood control measures	Elba	NRC	2013-2015	\$150,000	EDA/Local
Public Housing renovations	Elba	HOUS	2013-2015	\$1,250,000	HUD
Housing Rehab and Demolition	Elba	HOUS	2013-2015	\$400,000	CDBG/Local
Renovation of public housing apartments	Enterprise	HOUS	2013-2015	\$293,000	HUD
Homeownership program	Enterprise	HOUS	2013-2015	\$100,000	HUD
Repair sidewalks/erosion problems	New Brockton	HOUS	2013-2015	\$77,000	HUD
Parking spaces/ install ceiling fans in units	New Brockton	HOUS	2013-2015	\$78,000	HUD
Roof replacements and vinyl siding for units	New Brockton	HOUS	2013-2015	\$78,000	HUD
Painting of interiors of housing units	New Brockton	HOUS	2013-2015	\$78,000	HUD
Walking trail in District 1	Coffee County	REC	2013-2015	\$30,000	Recreational Trails Grant Program/Local
Improvements to Sportsplex at ESJC	Coffee County	REC	2013-2015	Unknown	LWCF/Local
Renovation of City Parks	Elba	REC	2013-2015	\$100,000	LWCF/Local/Private
Renovation of City swimming pool	Elba	REC	2013-2015	\$25,000	LWCF/Local
Construction of youth ballfields	Elba	REC	2013-2015	\$320,000	LWCF/CDBG/Local
Construction of auxiliary gym/building	Elba	REC	2013-2015	\$150,000	Unknown
Renovate Hawkins-Williams Park	Elba	REC	2013-2015	\$400,000	LWCF/Local
Construct a Recreation Center	Enterprise	REC	2013-2015	\$2,500,000	Grant funds/Local
Community building at recreation park	Kinston	REC	2013-2015	\$100,000	LWCF/CDBG/Local/Private

COVINGTON COUNTY STRATEGIC PROJECTS

DESCRIPTION	LOCATION	DEVELOPMENT CATEGORY	FISCAL YEAR(S)	ESTIMATED COST	PROPOSED FUNDING SOURCE
Sewer rehabilitation in NW section	Andalusia	CF	2013-2015	\$500,000	CDBG/Local
Water system improvements	Andalusia	CF	2013-2015	\$500,000	CDBG/Local
Sewer, Water, & Drainage Improvements	Andalusia	CF	2013-2015	\$580,725	CDBG/Local
Courthouse renovations	Covington County	CF	2013-2015	\$250,000	Local
Aviation & Small Business Training Center	Covington County	CF	2013-2015	\$700,000	USDA/ADECA
Energy Retrofits in Courthouse	Covington County	CF	2013-2015	\$232,500	Energy Efficiency Block Grant/Local
New fire truck	Floralia	CF	2013-2015	\$200,000	FEMA/Local
Train Depot Renovations	Floralia	CF	2013-2015	\$100,000	USDA/Local
Sewer System Improvements	Floralia	CF	2013-2015	\$400,000	CDBG/Local
Water system improvements	Heath	CF	2013-2015	\$250,000	CDBG/Local
Street and Drainage Improvements	Heath	CF	2013-2015	\$250,000	CDBG/Local
Renovation of Town Hall	Libertyville	CF	2013-2015	\$15,000	Local
Construction of new fire department building	Libertyville	CF	2013-2015	\$50,000	USDA/CDBG/FEMA/Local
New municipal water storage tank-200,000 gal.	Lockhart	CF	2013-2015	\$125,000	EDA/CDBG/USDA/Local
Storm water drainage project	Lockhart	CF	2013-2015	\$120,000	CDBG/Local
Drainage Improvements	Lockhart	CF	2013-2015	\$385,000	CDBG/Local
New 500 GPM water supply well	Lockhart	CF	2013-2015	\$100,000	USDA/EDA/CDBG/Local
Drainage/Street/Sewer Improvements	Lockhart	CF	2013-2015	\$500,000	CDBG/Local
Energy Retrofits in Town Hall and Police Stat.	Lockhart	CF	2013-2015	\$89,400	Energy Efficiency Block Grant/Local
Fire Truck	Onycha	CF	2013-2015	\$300,000	CDBG/Local
Street Lights Energy Retrofits	Opp	CF	2013-2015	\$234,300	Energy Efficiency Block Grant/Local
Energy Retrofits	Opp	CF	2013-2015	\$39,500	Energy Efficiency Block Grant/Local
Renovation of Depot	Opp	CF	2013-2015	\$100,000	USDA/Local
Sewer System Improvements	Opp	CF	2013-2015	\$472,000	CDBG/Local

Sewage treatment plant	Opp	CF	2013-2015	\$3,000,000	SRF Funds/EDA/CDBG/USDA/Local
Emergency Shelter Improvements	Opp	CF	2013-2015	\$100,000	ADECA/Local
Water system expansion	Red Level	CF	2013-2015	\$450,000	CDBG/EDA/USDA/Local
Addition to Town Hall	Red Level	CF	2013-2015	\$100,000	CDBG/Local
Adult daycare center	Red Level	CF	2013-2015	\$250,000	CDBG/Local
Storm water drainage project	Red Level	CF	2013-2015	\$353,000	CDBG/Local
Addition to Town Hall for police and court use	River Falls	CF	2013-2015	\$100,000	CDBG/USDA/Local
Prestwood Bridge Road widening, resurfacing, and storm drainage improvements	Andalusia	TRAN	2013-2015	\$875,000	ALDOT/FHWA/Local
Alternative Fuel Shuttle Bus Service	Andalusia/Opp	TRAN	2013-2015	\$400,000	State or Federal grants
Street Improvements	Floralia	TRAN	2013-2015	\$400,000	CDBG/Local
Street paving projects	Lockhart	TRAN	2013-2015	\$125,000	ALDOT/CDBG/Local
Sidewalk project in Pecan Grove area	Lockhart	TRAN	2013-2015	\$50,000	ISTEA/TEA 21/ALDOT/Local
Construct sidewalks downtown section	Red Level	TRAN	2013-2015	\$100,000	CDBG/ISTEA/TEA21/Local
Street paving projects	Red Level	TRAN	2013-2015	\$300,000	ALDOT/Local
Street Improvements	River Falls	TRAN	2013-2015	\$250,000	CDBG/Local
Street Improvements	Sanford	TRAN	2013-2015	\$250,000	CDBG/Local
County airport runway extension	Sanford	TRAN	2013-2015	\$3,000,000	FAA/Local
Industrial access road	Andalusia	ID	2013-2015	\$750,000	ALDOT/Local
Infrastructure improvements at Airport I.D. Park	Covington County	ID	2013-2015	\$500,000	EDA/CDBG/Local
Mega-site-1000 acres site	Covington County	ID	2013-2015	\$1,000,000	EDA/USDA/Local
Water tank for ID Park	Floralia	ID	2013-2015	\$500,000	EDA/Local
Acquisition of land for I.D. park development	Opp	ID	2013-2015	\$300,000	EDA/USDA/Local
Acquire land for new industrial park	Opp	ID	2013-2015	\$300,000	EDA/CDBG/USDA/Local
Industrial/commercial park development	Sanford	ID	2013-2015	\$500,000	EDA/CDBG/USDA/Local
Silting reduction project on Conecuh River	Covington County	NRC	2013-2015	\$500,000	NRCS/Alabama Electric/Local

Landscape improvements-McArthur Tech	Opp	NRC	2013-2015	\$50,000	Local/State grants
Drainage/gutters downtown section	Red Level	NRC	2013-2015	\$200,000	CDBG/FEMA/Local
Preschool and family life center for Housing Authority	Andalusia	EDU	2013-2015	\$700,000	HUD/Sen. Shelby's Office
Truck driver training facility-McArthur Tech	Opp/McArthur Tech	EDU	2013-2015	\$200,000	Unknown
Adult education program-McArthur Tech	Opp/McArthur Tech	EDU	2013-2015	\$90,000	Unknown
Library renovation-McArthur Tech School	Opp/McArthur Tech	EDU	2013-2015	\$250,000	Local and State grants
Workforce Development Committee		EDU	2013-2015	\$100,000	State
Development of Avionics Program	Opp/McArthur Tech	EDU	2013-2015	\$250,000	State or Federal grants
Development of Industrial Maintenance Prog	Opp/McArthur Tech	EDU	2013-2015	\$350,000	State or Federal grants
Workforce Dual Enrollment Program	Opp/McArthur Tech	EDU	2013-2015	\$50,000	State or Federal grants
Planning Study for Pedestrian Landscape	LBW Andalusia	EDU	2013-2015	\$20,000	Unknown
Pedestrian Landscape Enhancements	LBW Andalusia	EDU	2013-2015	\$500,000	Unknown
Renovation of Library	LBW Andalusia	EDU	2013-2015	\$1,000,000	Unknown
New Instructional Building	LBW Andalusia	EDU	2013-2015	\$3,000,000	Unknown
Renovation of Admin Building for LBW & MacArthur	Andalusia/Opp	EDU	2013-2015	\$3,000,000	Unknown
Assisted living facility for elderly	Andalusia	HOUS	2013-2015	Unknown	HUD/State
Residential housing rehabilitation	Red Level	HOUS	2013-2015	\$500,000	CDBG/Homeowner match/Local
Development of low-rent housing	River Falls	HOUS	2013-2015	Unknown	HUD/CDBG/USDA/Private/Local
Residential housing rehabilitation	River Falls	HOUS	2013-2015	\$350,000	CDBG/Homeowner match/Local
Coleman Park pool and playground improvements	Andalusia	REC	2013-2015	\$150,000	CDBG/Local

Legends Park development	Andalusia	REC	2013-2015	\$1,500,000	CDBG/Local
Cooper indoor swimming pool	Andalusia	REC	2013-2015	\$1,400,000	CDBG/Local
Church St. School rehab for recreation	Andalusia	REC	2013-2015	\$500,000	CDBG/Local
Johnson Park rehabilitation project	Andalusia	REC	2013-2015	\$250,000	LWCF/CDBG/Local
State Park Trail	Floralda	REC	2013-2015	\$35,350	LWCF/Local
Children's Park	Opp/MacArthur Tech	REC	2013-2015	\$400,000	State or Federal grants
Enhance Walking Trail	LBW Andalusia	REC	2013-2015	\$50,000	State or Federal grants
Dixon Performing Arts Center Renovation	LBW Andalusia	REC	2013-2015	\$400,000	Institutional Funds/Private
Gov. Lurleen Wallace Museum at LBW	LBW Andalusia	REC	2013-2015	\$500,000	Unknown
Equestrian and walking trails complex	Covington County	REC	2013-2015	\$300,000	LWCF/Local

DALE COUNTY STRATEGIC PROJECTS

DESCRIPTION	LOCATION	DEVELOPMENT CATEGORY	FISCAL YEAR(S)	ESTIMATED COST	PROPOSED FUNDING SOURCE
Water system improvements in rural areas	Dale County	CF	2013-2015	\$5,000,000	CDBG/EDA/ADEM/Local
Emergency equipment	Dale County Rescue	CF	2013-2015	\$98,000	FEMA/Local
Municipal sewer system improvements	Daleville	CF	2013-2015	\$1,000,000	Municipal bonds/EDA/CDBG/Local
Sewage treatment plant	Daleville	CF	2013-2015	\$2,000,000	SRF Funds/EDA/CDBG/USDA/Local
Construct municipal sewer system	Level Plains	CF	2013-2015	\$1,000,000	ADEM/USDA/EDA/CDBG/Local
Renovation/improvement to Town Hall	Level Plains	CF	2013-2015	\$150,000	CDBG/Local/USDA
Purchase of Land and construction of Well and Tank	Level Plains	CF	2013-2015	Unknown	Grant Funds/USDA/Local
Upgrade of Well #4	Level Plains	CF	2013-2015	Unknown	Grant Funds/USDA/Local
Water System Improvements-County Road 1; Byrd Subdivision; County Road 709; and County Road 102	Level Plains	CF	2013-2015	Unknown	Grant Funds/Local
Renovations at City Hall	Level Plains	CF	2013-2015	Unknown	Local
Purchase of Mosquito Sprayer	Level Plains	CF	2013-2015	\$10,000	Local
Purchase of 3 portable Generators	Level Plains	CF	2013-2015	\$50,000	FEMA/Local
Municipal sewer rehabilitation/expansion	Midland City	CF	2013-2015	\$3,000,000	EDA/CDBG/USDA/Local
Downtown revitalization project	Midland City	CF	2013-2015	\$250,000	CDBG/Local
Continue sewage rehabilitation projects-Townwide	Napier Field	CF	2013-2015	\$400,000	CDBG/EDA/USDA/Local
Upgrade municipal buildings to ADA regulations	Ozark	CF	2013-2015	\$135,000	Local/State grants
Sewer extension-Frank Marshall Road	Ozark	CF	2013-2015	\$393,000	CDBG/Local
Sewer replacement-Noah Circle	Ozark	CF	2013-2015	\$238,000	CDBG/Local
Sewer extension-Oakland Estates	Ozark	CF	2013-2015	\$826,000	CDBG/Local
Municipal wastewater treatment plant upgrade	Ozark	CF	2013-2015	\$1,000,000	EDA/CDBG/SRF/Local

Fire Fighting Equipment	Ozark	CF	2013-2015	\$114,000	FEMA/Local
Police Equipment (Vehicles)	Ozark	CF	2013-2015	\$200,000	LETS/Local
Sewer System Improvements	Ozark	CF	2013-2015	\$400,000	CDBG/Local
Museum Improvements-Army Aviation Heritage Foundation	Ozark	CF	2013-2015	\$50,000	USDA/Local
Airport Improvement Plan Projects at Blackwell Field	Ozark	CF	2013-2015	\$3,000,000	FAA/Local
Energy Retrofit-East Gate Business Park	Ozark	CF	2013-2015	\$205,700	Energy Efficiency Block Grant/Local
Flowers Center Expansion	Ozark	CF	2013-2015	\$3,000,000	State/Local/Federal
Downtown revitalization project	Ozark	CF	2013-2015	\$2,500,000	State/Local/Federal
Eagle Stadium Renovations	Ozark	CF	2013-2015	\$125,000	Local
Ann Rudd Arts Center	Ozark	CF	2013-2015	\$450,000	State/Local/Federal
Housing Rehabilitation, Sidewalks, and Drainage Improvements	Ozark	CF	2013-2015	\$484,000	CDBG/Local
Water system upgrades: increased line size	Pinckard	CF	2013-2015	\$200,000	CDBG/EDA/USDA/SRF/Local
Senior citizens center	Pinckard	CF	2013-2015	\$70,000	CDBG/Local
Downtown revitalization project	Pinckard	CF	2013-2015	\$150,000	CDBG/Local
Water system improvements	Pinckard	CF	2013-2015	\$10,000	CDBG/Local
Street Improvements	Ariton	TRAN	2013-2015	\$194,300	CDBG/Local
Street and Drainage Improvements	Clayhatchee	TRAN	2013-2015	\$250,000	CDBG
Access road to Dale County Agplex	Dale County	TRAN	2013-2015	\$100,000	CDBG/ALDOT/Local
John Town street resurfacing	Dale County	TRAN	2013-2015	\$350,000	CDBG/Local
Road resurfacing projects-Countywide	Dale County	TRAN	2013-2015	\$750,000	ALDOT/CDBG/Local
Road Improvements	Dale County	TRAN	2013-2015	\$377,000	CDBG/Local
Street resurfacing inside Town limits	Midland City	TRAN	2013-2015	\$1,000,000	ALDOT/Local
Street resurfacing projects	Newton	TRAN	2013-2015	\$2,000,000	ALDOT/Local
Demolition of bridge	Newton	TRAN	2013-2015	\$100,000	ALDOT/Local
Sidewalk/Bike/Walking Lane	Newton	TRAN	2013-20154	\$82,900	CDBG/Local

Drainage and landscape improvements Hwy. 231	Ozark	TRAN	2013-2015	\$200,000	ALDOT/TEA 21/Local
Senior Center Vehicle	Ozark	TRAN	2013-2015	\$57,440	ALDOT/Local
Industrial Park improvements	Dale County	ID	2013-2015	\$125,000	EDA/CDBG/Local
Development of new Industrial Park	Daleville	ID	2013-2015	\$1,000,000	EDA/CDBG/Local
Industrial access road: E&H Steel to Covan Park	Midland City	ID	2013-2015	\$150,000	EDA/CDBG/State Industrial Access/Local
Fiber optic ring	Ozark	ID	2013-2015	\$1,137,000	USDA/EDA/Local
Phase III development @ Black Forest I.D. Park	Ozark	ID	2013-2015	\$50,000	CDBG/EDA/Local
Dock rehab @ Ozark Tech Center incubator	Ozark	ID	2013-2015	\$43,000	EDA/CDBG/Local
Office construction in bay areas-OTCDI	Ozark	ID	2013-2015	\$15,000	Local
Spec Building @ Black Forest I.D. park	Ozark	ID	2013-2015	\$336,000	EDA/USDA/CDBG/Local
Acquire 100 acres for industrial park dev.	Ozark	ID	2013-2015	\$500,000	EDA/USDA/Local
Dock rehab @ Ozark Tech Center incubator-Phase II	Ozark	ID	2013-2015	\$23,000	EDA/Local
Spec Building # 2 @ Black Forest I.D. park	Ozark	ID	2013-2015	\$500,000	USDA/EDA/Local
Addition of 15,000 s.f. to OTCDI	Ozark	ID	2013-2015	\$900,000	EDA/CDBG/USDA/Local
New industrial park development-phase II	Ozark	ID	2013-2015	\$88,000	USDA/EDA/Local
Access road to Industrial Park	Ozark	ID	2013-2015	\$500,000	EDA/CDBG/Local
Off road flood control projects-Countywide	Dale County	NRC	2013-2015	\$500,000	EDA/Local
Flood control/storm drainage improvements	Daleville	NRC	2013-2015	\$200,000	NRC-Farm Service Agency/Local
Stormwater drainage improvements	Napier Field	NRC	2013-2015	\$250,000	CDBG/SRF/EPA/Local
Surface drainage/flood control measures	Newton	NRC	2013-2015	\$500,000	FEMA/ALDOT/CDBG/Local
Chipper for recycling program	Ozark	NRC	2013-2015	\$50,000	CDBG/Local

Wiregrass violent crime/drug task force	Ozark	EDU	2013-2015	\$250,000	Byrne grant/law enforcement planning grants/Local
Electrical delivery system-Dothan-Ozark	Wallace College	EDU	2013-2015	\$750,000	State/Local/Federal
Electrical/mechanical infrastructure renovation	Wallace College-All	EDU	2013-2015	\$1,000,000	State/Local/Federal
Renovation/Expansion/Nuclear Tech Cons	Wallace College	EDU	2013-2015	\$500,000	State/Local/Federal
Expanded services for senior citizens	Newton	HUMAN	2013-2015	\$150,000	Unknown
Farmer's Market	Ozark	HUMAN	2013-2015	\$76,500	USDA/Local
Public Housing improvements/expansion	Daleville	HOUS	2013-2015	\$500,000	HUD/State
Housing rehabilitation	Pinckard	HOUS	2013-2015	\$400,000	CDBG/Homeowner match
Housing rehabilitation	Napier Field	HOUS	2013-2015	\$298,000	CDBG/Homeowner match
Development of new recreational park complex	Daleville	REC	2013-2015	\$500,000	LWCF/RTP/Local/CDBG
Playground equipment	Daleville	REC	2013-2015	\$100,000	LWCF/Local
Playground, pavilion, and basketball court	Grimes	REC	2013-2015	\$116,745	LWCF/Local
Restrooms	Grimes	REC	2013-2015	\$43,355	LWCF/Local
Improvements at the Ball Field	Level Plains	REC	2013-2015	\$200,000	LWCF/Local
Construction of new recreational park	Midland City	REC	2013-2015	\$1,000,000	LWCF/RTP/Local/CDBG
Local Historic museum at Town Hall	Midland City	REC	2013-2015	\$50,000	ISTEA/Local/Private
Recreation park improvements	Newton	REC	2013-2015	\$250,000	LWCF/RTP/CDBG/Local
Eastgate school complex	Ozark	REC	2013-2015	\$950,000	CDBG/Local
New Splash Park	Ozark	REC	2013-2015	\$100,750	LWCF/Local

GENEVA COUNTY STRATEGIC PROJECTS

DESCRIPTION	LOCATION	DEVELOPMENT CATEGORY	FISCAL YEAR(S)	ESTIMATED COST	PROPOSED FUNDING SOURCE
New Fire Station	Coffee Springs	CF	2013-2015	\$150,000	USDA/CDBG/Local
Extension of new water mains	Coffee Springs	CF	2013-2015	\$200,000	CDBG/USDA/Local
Community Center development	Geneva	CF	2013-2015	\$300,000	USDA/CDBG/Local
Public safety building	Geneva	CF	2013-2015	\$275,000	USDA/CDBG/Local
Sewage treatment plant	Geneva	CF	2013-2015	\$2,000,000	SRF Funds/ EDA/CDBG/USDA/Local
Municipal sewer improvements	Geneva	CF	2013-2015	\$450,000	CDBG/EDA/Local
Downtown revitalization	Geneva	CF	2013-2015	\$2,000,000	CDBG/USDA/Local
Energy Efficiency-Wastewater Treatment Plant	Geneva	CF	2013-2015	\$135,000	ADECA/Local
Generator	Geneva	CF	2013-2015	\$44,959	FEMA/Local
Drainage Improvements	Geneva	CF	2013-2015	\$500,000	FEMA/Local
Renovation of building for Board of Education	Geneva County	CF	2013-2015	\$385,500	USDA/Local
Water system improvements	Geneva County	CF	2013-2015	\$168,000	CDBG/Local
Public sewer lines and water lines	Hartford	CF	2013-2015	\$619,000	CDBG/EDA/Local
Lift stations for sewage lagoons	Hartford	CF	2013-2015	\$150,000	EDA/CDBG/ADEM/Local
Repairs to 50 manhole liners	Hartford	CF	2013-2015	\$25,000	CDBG/Local
Replacement of old fire hydrants	Hartford	CF	2013-2015	\$10,000	FEMA/Local
Replacement of 10" water main between tanks	Hartford	CF	2013-2015	\$250,000	EDA/CDBG/ADEM/Local
Fire department equipment	Hartford	CF	2013-2015	\$15,000	FEMA
1 warning siren	Hartford	CF	2013-2015	\$11,000	FEMA
Construction of new municipal water well	Malvern	CF	2013-2015	\$250,000	CDBG/EDA/USDA
Addition to Town Hall	Malvern	CF	2013-2015	\$50,000	Local
Water system expansion	Malvern	CF	2013-2015	\$250,000	USDA/CDBG/EDA/Local
Water system improvements	Malvern	CF	2013-2015	\$349,000	CDBG/Local
New deep water supply well/Refurbish storage tank	Samson	CF	2013-2015	\$500,000	EDA/CDBG/SRF/USDA/Local

New police vehicles/equipment	Samson	CF	2013-2015	\$130,000	CDBG/Local
Water and sewer line rehabilitation projects	Samson	CF	2013-2015	\$1,500,000	CDBG/USDA/EDA/SRF/Local
New waterlines outside Town limits	Samson	CF	2013-2015	\$1,000,000	CDBG/USDA/EDA/SRF/EPA/Local
New City Hall/Police Station	Samson	CF	2013-2015	\$150,000	USDA/Local
Sewage treatment plant	Samson	CF	2013-2015	\$2,000,000	SRF Funds/ EDA/CDBG/USDA/Local
Police Car equipment	Samson	CF	2013-2015	\$22,500	LETS
Additional Police Officer	Samson	CF	2013-2015	\$98,387	COPS/Local
Water/sewer main extension on Hwy. 52	Slocomb	CF	2013-2015	\$400,000	CDBG/EDA/USDA/SRF/Local
New municipal fire station	Slocomb	CF	2013-2015	\$200,000	CDBG/USDA/Local/State appropriation
Upgrades to water and sewer systems-Townwide	Slocomb	CF	2013-2015	\$750,000	CDBG/USDA/EDA/SRF/Local
Construction of a Town library building	Slocomb	CF	2013-2015	\$150,000	Local/Private/Foundation
Drainage Improvements	Slocomb	CF	2013-2015	\$150,000	CDBG/Local
Sewage treatment plant	Slocomb	CF	2013-2015	\$2,000,000	SRF Funds/ EDA/CDBG/USDA/Local
Sewer system improvements	Slocomb	CF	2013-2015	\$424,000	CDBG/Local
Street paving projects	Geneva	TRAN	2013-2015	\$575,000	ALDOT/State appropriation
Resurfacing College Street/Co. Rd. 93	Malvern	TRAN	2013-2015	Unknown	ALDOT/County Road Fund
Street paving on 4 streets in Town limits	Samson	TRAN	2013-2015	\$500,000	ALDOT/CDBG/Local
Pave airport runway and install lighting	Samson	TRAN	2013-2015	\$1,000,000	FAA
Sidewalk repair - Main & Johnson Streets	Samson	TRAN	2013-2015	\$250,000	ALDOT/Local
Street improvements	Samson	TRAN	2013-2015	\$248,000	CDBG/Local
Street improvements inside Town limits	Slocomb	TRAN	2013-2015	\$500,000	ALDOT/CDBG/ISTEA/TEA 21/Local
Four-laning Hwy 167 from Hartford to Enterprise	Geneva County	TRAN	2013-2015	\$3,000,000	ALDOT/Local
Industrial Park infrastructure improvements	Geneva County	ID	2013-2015	\$2,000,000	EDA/CDBG/Local
Acquisition of land for I.D. park development	Hartford	ID	2013-2015	\$35,000	EDA/Local/Private
Industrial park sewer upgrade	Samson	ID	2013-2015	\$500,000	EDA/USDA/CDBG/Local
Update comprehensive plan	Slocomb	ID	2013-2015	\$25,000	CDBG/Local
Drainage and flood survey/study	Geneva	NRC	2013-2015	\$50,000	FEMA

Recycling equipment and shelter	Geneva	NRC	2013-2015	\$20,000	Local/CDBG
Pumps	Geneva	NRC	2013-2015	\$80,896	FEMA/Local
Inert landfill development	Hartford	NRC	2013-2015	\$40,000	ADEM/EPA
Build recycling building on South Broad Street	Samson	NRC	2013-2015	\$100,000	CDBG/EPA/Local
Residential housing rehabilitation (comprehensive)	Geneva	HOUS	2013-2015	\$1,500,000	CDBG/Homeowner match
Construction of low income housing	Malvern	HOUS	2013-2015	Unknown	USDA/HUD
Playground	Black	REC	2013-2015	\$101,000	CDBG/Local
Gymnasium improvements	Coffee Springs	REC	2013-2015	\$25,000	Local
Skateboard Park	Geneva	REC	2013-2015	\$75,000	LWCF/Local
Rails to Trail	Geneva	REC	2013-2015	\$600,000	RTP/LWCF/Local
Acquisition of additional land for recreation	Hartford	REC	2013-2015	\$30,000	Local
Recreational trail project	Hartford	REC	2013-2015	\$20,000	RTP/Local/Private
Swimming pool at municipal park	Hartford	REC	2013-2015	\$300,000	LWCF/Local/Private
Recreation park improvements	Malvern	REC	2013-2015	\$25,000	LWCF/Local
Walking Trail	Malvern	REC	2013-2015	\$108,863	RTP/Local
Walking trail at Samson recreation park	Samson	REC	2013-2015	\$50,000	RTP/Local
T-ball Field	Samson	REC	2013-2015	\$50,000	LWCF/Local
Recreation park improvements	Slocomb	REC	2013-2015	\$50,000	LWCF/RTP/Local/Private/Foundation

HENRY COUNTY STRATEGIC PROJECTS

DESCRIPTION	LOCATION	DEVELOPMENT CATEGORY	FISCAL YEAR(S)	ESTIMATED COST	PROPOSED FUNDING SOURCE
Sewage treatment plant	Abbeville	CF	2013-2015	\$2,000,000	SRF Funds/EDA/CDBG/USDA/Local
Water and Sewer System Improvements	Abbeville	CF	2013-2015	\$400,000	CDBG/Local
Comprehensive Plan	Abbeville	CF	2013-2015	\$40,000	USDA/Local
Sewer , Drainage and Street Improvements & Demolition-Girard	Abbeville	CF	2013-2015	\$425,000	CDBG/Local
Police Car	Abbeville	CF	2013-2015	\$25,000	Department of Justice
Fire Station	Abbeville	CF	2013-2015	\$1,750,000	USDA/Local
Energy Retrofits-City Buildings	Abbeville	CF	2013-2015	\$75,000	Energy Efficiency Grant
Airport improvements	Abbeville	CF	2013-2015	\$2,500,000	FAA
Renovation of Jack Carr Auditorium	Abbeville	CF	2013-2015	\$250,000	Unknown
Expansion of rural water system facilities-Countywide	Henry County	CF	2013-2015	\$2,000,000	CDBG/USDA/Local
New vehicles for Henry County Sherriff's Department	Henry County	CF	2013-2015	Unknown	Unknown
Patrol boat for Henry County Sherriff's Department	Henry County	CF	2013-2015	Unknown	Unknown
School Resource Officers for Headland and Abbeville Schools	Henry County	CF	2013-2015	Unknown	Unknown
Remodel or construction of new jail	Henry County	CF	2013-2015	Unknown	Unknown
New ATVs with trailers for Sherriff's Department	Henry County	CF	2013-2015	Unknown	Unknown
New camera/security system for County Jail	Henry County	CF	2013-2015	Unknown	Unknown
Miscellaneous supplies to properly equip Deputies such as ballistic vests; intoxilyzers; tint meters; X3 tasers; ammo; night vision equipment; I-pads; car video systems; and thermal imagining unit	Henry County	CF	2013-2015	Unknown	Unknown

New alarm system and barcode system for evidence room	Henry County	CF	2013-2015	Unknown	Unknown
Various equipment such as turning target system; steel Q-targets; pepper popper targets; and running man target system for the firing range to better train Deputies	Henry County	CF	2013-2015	Unknown	Unknown
New 200,000 gal. water storage tank/supply well 500 gpm	Newville	CF	2013-2015	\$514,090	CDBG/Local
Water line rehabilitation-townwide	Newville	CF	2013-2015	\$500,000	USDA/CDBG/Local
Police car	Newville	CF	2013-2015	\$15,000	U.S. Dept. of Justice/Local
Safe Room	Headland	CF	2011-2012	\$2,379,534	FEMA/Local
Water and sewer lines for new subdivisions	Headland	CF	2013-2015	\$350,000	USDA/Local
Water and sewer lines extended up 431 N	Headland	CF	2013-2015	\$405,000	CDBG/Local
Rehab of North Lagoon	Headland	CF	2013-2015	\$250,000	CDBG/Local
Sewage treatment plant	Headland	CF	2013-2015	\$2,000,000	SRF Funds/EDA/CDBG/USDA/Local
Police car	Headland	CF	2013-2015	\$25,000	Department of Justice
Second Fire Station	Headland	CF	2013-2015	\$825,000	USDA
Water System Improvements	Headland	CF	2013-2015	\$470,000	CDBG/Local
Street improvements inside City limits	Abbeville	TRAN	2013-2015	\$200,000	Local
Airport improvements	Headland	TRAN	2013-2015	\$5,000,000	FAA
Street improvements	Headland	TRAN	2013-2015	\$134,000	CDBG/Local
Industrial access road on Highway 431 N.	Headland	TRAN	2013-2015	\$500,000	CDBG/Local
Widening of Railroad Street	Headland	TRAN	2013-2015	\$300,000	ALDOT/Local
Airport Improvements	Headland	TRAN	2013-2015	\$92,000	Wiregrass Foundation/Local
Streetscape Downtown Square	Headland	TRAN	2013-2015	\$825,000	ALDOT
Renovate Pedestrian Square	Headland	TRAN	2013-2015	\$825,000	ALDOT
Road Improvements-Graball Cutoff; County Road 225; and County Road 292	Henry County	TRAN	2013-2015	\$570,000	ALDOT/Other Grant Funds/Local

Improvements to Airport I.D. park	Headland	ID	2013-2015	\$1,000,000	Bond issue/EDA/CDBG
Extension of water mains to 431 I.D. park	Newville	ID	2013-2015	\$150,000	EDA/CEBG/USDA/Local
Spec building at Industrial Park	Headland	ID	2013-2015	\$300,000	EDA/USDA/Local
Workforce Development-Battery Medics, Inc.	Headland	ID	2013-2015	\$200,000	Grant/Local
Purchase 132 acres of land to enlarge Industrial Park	Headland	ID	2013-2015	\$370,000	Local/Bond Issue
Infrastructure to enlarge Industrial Park	Headland	ID	2013-2015	\$1,682,650	EDA/CDBG/USDA/Local
Access road to Airport Industrial Park	Headland	ID	2013-2015	\$129,000	ALDOT/Local
Site improvements for public housing units	Headland	HOUS	2013-2015	\$5,000	HUD
Painting of public housing apartments	Headland	HOUS	2013-2015	\$25,000	HUD
Re-roofing of 20 housing units	Headland	HOUS	2013-2015	\$79,000	HUD
Painting of public housing apartments	Headland	HOUS	2013-2015	\$20,000	HUD
Re-roofing of 10 housing units	Headland	HOUS	2013-2015	\$35,000	HUD
Renovation of office and apartments	Headland	HOUS	2013-2015	\$100,000	HUD
Crime prevention program	Headland	HOUS	2013-2015	\$25,000	CDBG/Local
Workforce Development	Henry County	EDU	2013-2015	\$50,000	Unknown
Parking, Pavilion, Benches, & Picnic Area	Abbeville	REC	2013-2015	\$15,977	LWCF/Local
Playground, Tennis Courts, & Basketball Courts	Headland	REC	2013-2015	\$100,000	LWCF/Local
Hiking/bike trail at Douglas recreation park development	Headland	REC	2013-2015	\$100,000	LWCF/RTP/Local/Private/Foundation
Walking Trail	Headland	REC	2013-2015	\$125,000	RTP/Local
Fencing around ballfields	Headland	REC	2013-2015	\$25,000	LWCF/Local
Develop Public Courtyard in Downtown	Headland	REC	2013-2015	\$1,128,000	ALDOT

HOUSTON COUNTY STRATEGIC PROJECTS

DESCRIPTION	LOCATION	DEVELOPMENT CATEGORY	FISCAL YEAR(S)	ESTIMATED COST	PROPOSED FUNDING SOURCE
New Fire Station	Ashford	CF	2013-2015	\$650,000	ARRA Assistance to Firefighters Fire Station/USDA-Rural Development
Water System Improvements	Ashford	CF	2013-2015	\$380,000	CDBG/Local
Drainage Improvements	Ashford	CF	2013-2015	\$350,000	CDBG/Local
Housing Rehab	Ashford	CF	2013-2015	\$384,000	CDBG/Local
Water and Sewer System Improvements	Ashford	CF	2013-2015	\$323,000	CDBG/Local
Extension of new water mains in newly developed areas	Columbia	CF	2013-2015	\$400,000	CDBG/USDA/Local
New Fire Truck	Columbia	CF	2013-2015	\$99,800	FEMA/Local
Sewer System Improvements	Columbia	CF	2013-2015	\$386,000	CDBG/Local
Replacement of asbestos water mains	Cottonwood	CF	2013-2015	\$250,000	CDBG/USDA/SRF/Local
Sewage treatment plant	Cottonwood	CF	2013-2015	\$2,000,000	SRF funds/EDA/CDBG/USDA/Local
Community Shelter	Cottonwood	CF	2013-2015	\$592,886	FEMA/Local
Expand municipal sewer system	Cowarts	CF	2013-2015	\$900,000	CDBG/USDA/Local
Refurbish Water Tank #2	Cowarts	CF	2013-2015	\$250,000	USDA/Local
Water Meter Change Out Program	Cowarts	CF	2013-2015	Unknown	State/Federal/Local
Extend water mains	Cowarts	CF	2013-2015	\$300,000	State/Federal/Local
Taylor sewer outfall line	Dothan	CF	2013-2015	\$300,000	SRF
Stratford Place sewer main	Dothan	CF	2013-2015	\$300,000	SRF
Hall's Mill sewer main	Dothan	CF	2013-2015	\$300,000	SRF
Downtown Streetscaping	Dothan	CF	2013-2015	\$500,000	EDI-SP/HUD
3 shallow wells-engineering	Dothan	CF	2013-2015	\$170,000	Long Range Plan
3 shallow wells-land	Dothan	CF	2013-2015	\$200,000	Long Range Plan
Water transmission mains	Dothan	CF	2013-2015	\$8,000,000	Long Range Plan/EDA
Small water main projects	Dothan	CF	2013-2015	\$150,000	Long Range Plan
Small water main replacements	Dothan	CF	2013-2015	\$100,000	Long Range Plan

Tank repairs and recoatings	Dothan	CF	2013-2015	\$1,512,000	Long Range Plan/EDA
Well repairs	Dothan	CF	2013-2015	\$604,000	Long Range Plan
New Generator at Well # 31	Dothan	CF	2013-2015	\$150,000	Long Range Plan
GPS unit	Dothan	CF	2013-2015	\$15,000	Long Range Plan
Security (wells, tanks, ground)	Dothan	CF	2013-2015	\$200,000	Long Range Plan
Well/Tank facilities repairs	Dothan	CF	2013-2015	\$225,000	Long Range Plan
Water meter change out program	Dothan	CF	2013-2015	\$500,000	Long Range Plan
Fire hydrant change out/new	Dothan	CF	2013-2015	\$500,000	Long Range Plan
3 shallow wells-treatment plant	Dothan	CF	2013-2015	\$1,285,600	Long Range Plan
3 shallow wells	Dothan	CF	2013-2015	\$540,000	Long Range Plan
3 shallow wells-transmission	Dothan	CF	2013-2015	\$350,000	Long Range Plan
3 shallow wells-reservoir (ground tank)	Dothan	CF	2013-2015	\$822,000	Long Range Plan
Transmission mains	Dothan	CF	2013-2015	\$1,703,000	Long Range Plan
Business Technology Park	Dothan	CF	2013-2015	\$4,000,000	EDA/ALDOT
River intake with water treatment plant, storage tank, connecting mains and other required appurtenances	Dothan	CF	2013-2015	\$60,000,000	State/Federal/Local
Construction of Medical College to include Water and Sewer Extension	Dothan	CF	2013-2015	\$40,000,000	EDA/State/Local
New municipal water well-west section	Gordon	CF	2013-2015	\$100,000	CDBG/EDA/USDA
Change out water meters	Gordon	CF	2013-2015	\$15,000	CDBG/USDA/Local
Backup well and extend water mains	Gordon	CF	2013-2015	Unknown	CDBG/USDA/Local
Renovation of Historic Jail	Gordon	CF	2013-2015	\$25,000	Alabama Historical Society/Local
Purchase Firefighting Brush Truck	Gordon	CF	2013-2015	\$92,000	FEMA Fire Grant
Energy Retrofitting for Town Hall	Gordon	CF	2013-2015	\$80,000	ARRA Energy Efficiency Block Grant
New Fire Truck	Gordon	CF	2013-2015	\$92,000	FEMA/Local
Police Officer	Gordon	CF	2013-2015	\$86,059	COPS
Develop water reservoir for drinking water	Houston Co./S.E. AL.	CF	2013-2015	\$140-\$200M	EDA/EPA/CDBG/Federal appropriations/Local
Develop water withdrawal system via the Chattahoochee River to serve S.E. Alabama	Houston Co./S.E. AL.	CF	2013-2015	\$20-\$30M	EDA/USDA/CDBG/EPA/Local
Extend public sewer on U.S. 84 east/west	Houston County	CF	2013-2015	\$2-\$4M	SRF/EDA/CDBG/Local

Complete extension of rural water systems	Houston County	CF	2013-2015	\$2-\$4M	CDBG/SRF/EDA/Local
Expansion of Homeland Security Sirens	Houston County	CF	2013-2015	\$200,000	FEMA/Homeland Security
GIS and Color Mapping Equipment	Houston County	CF	2013-2015	\$600,000	FEMA/Homeland Security
Houston County Distribution Park Elevated Water Storage Tank	Houston County	CF	2013-2015	\$1,500,000	EDA/CDBG/USDA/Local
Wastewater Treatment plant-Country Crossing	Houston County	CF	2013-2015	\$2,500,000	EDA/CDBG/USDA/Local
Construction of new well and tank-Country Crossing	Houston County	CF	2013-2015	\$4,000,000	EDA/Local
Energy Retrofitting of Buildings	Houston County	CF	2013-2015	\$280,000	Energy Efficiency Grant
Improvements at Dothan-Houston County Airport	Houston County	CF	2013-2015	\$2,029,320	EDA/Local
Purchase Firefighting Brush Truck	Hodgesville	CF	2013-2015	\$120,000	FEMA Fire Grant
500 GPM municipal water supply well	Kinsey	CF	2013-2015	\$350,000	USDA/Local
200,000 gal. Elevated water storage tank	Kinsey	CF	2013-2015	\$400,000	USDA/Local
Police Car Equipment	Kinsey	CF	2013-2015	\$24,843	LETS
Drainage Improvements	Madrid	CF	2013-2015	\$200,000	CDBG
Renovation and expansion of Town Hall	Rehobeth	CF	2013-2015	\$75,000	CDBG/USDA/Local/Private
Expansion of community/senior citizens center	Rehobeth	CF	2013-2015	\$418,000	CDBG/Local
Sewage and water service to future I.D. site	Rehobeth	CF	2013-2015	\$500,000	EDA/CDBG/USDA/Local
New water well and system improvements	Taylor	CF	2013-2015	\$600,000	USDA/EDA/CDBG/SRF/Local
Sewer facilities extensions and upgrades	Taylor	CF	2013-2015	\$500,000	CDBG/EDA/CDBG/SRF/Local
Purchase Firefighting Brush Truck	Taylor	CF	2013-2015	\$140,000	FEMA Fire Grant
Police Car Equipment	Taylor	CF	2013-2015	\$20,503	LETS
Workforce Development - 8th and 9th Grader Testing (Workkeys)	Dothan	EDU	2013-2015	\$100,000	Local/State appropriation
Renovation and expansion of facilities at Wallace Community College	Houston Co./Dale Co.	EDU	2013-2015	\$10,000,000	Unknown
Workkeys training program for workforce development	Houston County	EDU	2013-2015	\$600,000	State/Local

CEWD Retrofitting/Renovation	Wallace College	EDU	2013-2015	\$3,000,000	State/Federal/Local
Youth intercession program after school	Taylor	EDU	2013-2015	Unknown	Unknown
Senior citizens educational initiative	Troy - Dothan	EDU	2013-2015	\$1,200,000	Institutional investment/National Council on Aging/Federal/Local
Outdoor amphitheater and historical park	Troy - Dothan	EDU	2013-2015	\$2,000,000	Institutional investment/Alabama Humanities Foundation/Local/Private
Business development and research center	Troy - Dothan	EDU	2013-2015	\$7,500,000	Institutional investment/EDA/Federal grants/Local/Private
Hangar/classrooms-Wallace College-Ozark	Wallace College	EDU	2013-2015	\$175,000	State/Local/Federal
Classroom renovations	Wallace College	EDU	2013-2015	\$500,000	EDA/State/Local/Federal
Classroom construction	Wallace College	EDU	2013-2015	\$4,500,000	EDA/State/Local/Federal
Fine arts building construction	Wallace College	EDU	2013-2015	\$2,100,000	State/Local/Federal
Electrical delivery system-Dothan-Ozark	Wallace College	EDU	2013-2015	\$750,000	State/Local/Federal
Electrical/mechanical infrastructure renovation	Wallace College-All	EDU	2013-2015	\$1,000,000	State/Local/Federal
Residential housing rehabilitation (low income)	Ashford	HOUS	2013-2015	\$500,000	CDBG/Homeowner match
Residential housing rehabilitation (low income)	Columbia	HOUS	2013-2015	\$500,000	CDBG/Homeowner match
Multi-Family Housing	Cottonwood	HOUS	2013-2015	Unknown	HUD/Private
Public Housing improvements/expansion	Dothan	HOUS	2013-2015	\$5,000,000	HUD/CDBG
Housing Rehab	Gordon	HOUS	2013-2015	\$440,000	CDBG/Local/Homeowner match
Expand services to senior citizens	Columbia	HUMAN	2013-2015	Unknown	State/Local
Senior Center	Gordon	HUMAN	2013-2015	\$250,000	CDBG/Local
Senior Center	Kinsey	HUMAN	2013-2015	\$250,000	CDBG/Local
Animal control program for public safety	Taylor	HUMAN	2013-2015	\$25,000	Unknown
Industrial Park infrastructure improvements-Hwy. 84 (Sewer)	Ashford	ID	2013-2015	Unknown	EDA/CDBG
Industrial recruitment to former Russell Bld.	Columbia	ID	2013-2015	Unknown	Dothan Area Chamber of Commerce/EDA

Recapitalize RLF Funding	Hou. Co./S.E. AL	ID	2013-2015	\$1,000,000	EDA/State of Alabama
Sewer line extension to County Distribution Park near 231 South	Houston County	ID	2013-2015	\$500,000	EDA/CDBG/Local
Extend public sewer south to Madrid via 231	Houston County	ID	2013-2015	Unknown	USDA/CDBG/Local
Acquire greenfield industrial property	Houston County	ID	2013-2015	\$1,000,000	USDA/Local/Private
Information Technology Incubator at TUD	Houston County	ID	2013-2015	\$1,000,000	EDA/Local
Feasibility study for technology incubator at Troy University Dothan	Houston County	ID	2013-2015	\$40,000	EDA/Local
Access road and sewer facilities on Hwy. 134 at E&H Steel and MAHA plants	Houston County/Dale Co.	ID	2013-2015	\$1,000,000	CDBG/EDA/Local
Acquisition of land and development of I.D. site	Rehobeth	ID	2013-2015	\$250,000	EDA/USDA/CDBG/Local
Renovation and upgrade of chemistry, physics and biology labs at TUD	Troy - Dothan	ID	2013-2015	\$700,000	EDA/State of Alabama/Local/Private
MIS/online services business incubator	Troy - Dothan	ID	2013-2015	\$750,000	EDA/CDBG/National Science Foundation/Local
Flood plain control project	Ashford	NRC	2013-2015	\$235,000	CDBG
Stormwater drainage improvements	Cottonwood	NRC	2013-2015	\$500,000	CDBG/SRF/EPA
Testing to meet Phase II Stormwater Regulations	Dothan	NRC	2013-2015	Unknown	Local/Federal Grants
Construction of wetlands environmental lab	Troy - Dothan	NRC	2013-2015	\$500,000	Institutional investment/ADECA/National
Walking Trail	Ashford	REC	2013-2015	\$31,000	LWCF/Local
Recreation park improvements	Ashford	REC	2013-2015	Unknown	LWCF/RTP/Local/CDBG
Playground Equipment	Ashford	REC	2013-2015	\$30,000	LWCF/Local
Walking Trail Additions- Restrooms/Gazebo	Cowarts	REC	2013-2015	\$131,000	LWCF/Local
Eastgate Park soccer field complex	Dothan	REC	2013-2015	\$2,500,000	Local
Playground units at 5 neighborhood parks	Dothan	REC	2013-2015	\$125,000	LWCF/Local

Lincoln Center concessions and restrooms	Dothan	REC	2013-2015	\$50,000	OBG/Local
2 new ballfields at Lincoln Park	Dothan	REC	2013-2015	\$75,000	CDBG/Local
Pavilion at Colby/Bottoms Field	Dothan	REC	2013-2015	\$20,000	LWCF/Local
Pittman Field Concessions and Restrooms	Dothan	REC	2013-2015	\$100,000	Local
Girls softball complex (4 fields)	Dothan	REC	2013-2015	\$1,500,000	Local
Interactive water playground-Lincoln Park	Dothan	REC	2013-2015	\$100,000	CDBG/LWCF
Zero depth kiddie pool @ Water World	Dothan	REC	2013-2015	\$100,000	Local
Land acquisition in SW area for development	Dothan	REC	2013-2015	\$750,000	Local
Pavilion at Westgate Park	Dothan	REC	2013-2015	\$20,000	Local
Skateboard Park	Dothan	REC	2013-2015	\$250,000	CDBG/LWCF/Local
Improvements at Westgate Tennis Center	Dothan	REC	2013-2015	\$500,000	Local
Playground Equipment-George Mickels Park	Gordon	REC	2013-2015	\$53,639	LWCF/Local
Walking Trail	Grimes	REC	2013-2015	\$45,369	RTP/Local
Walking Trail Lighting	Kinsey	REC	2013-2015	\$71,000	RTP/Local
Development of Recreation Park/Ballfields	Rehobeth	REC	2013-2015	\$200,000	LWCF/CDBG/Local
Recreation center building	Rehobeth	REC	2013-2015	\$120,000	LWCF/CDBG/Local/Private
Playground equipment	Taylor	REC	2013-2015	\$50,000	LWCF/Local
Water Sprayground and Restrooms at Walking Trail	Taylor	REC	2013-2015	\$125,000	LWCF/Local
Airport Improvements - Runway and Equipment	Dothan	TRAN	2013-2015	\$6,000,000	FAA/ALDOT/EDA
Add additional carrier and expand runways	Dothan	TRAN	2013-2015	\$10,000,000	FAA/Local
Street resurfacing inside Town limits	Columbia	TRAN	2013-2015	\$150,000	CDBG

Construct passing lanes on Hwy 53 from Dothan to Cottonwood	Cottonwood	TRAN	2013-2015	Unknown	ALDOT
Addition of Sidewalks	Cowarts	TRAN	2013-2015	Unknown	ALDOT
Ardilla intersection	Dothan	TRAN	2013-2015	\$250,000	ALDOT/Local
US 231./Campbellton/Taylor Rd. intersection	Dothan	TRAN	2013-2015	\$250,000	ALDOT/Local
Ross Clark Circle west side lane additions	Dothan	TRAN	2013-2015	\$39,200,000	ALDOT/Local
Interstate connector (preliminary engineering)	Dothan	TRAN	2013-2015	\$6,000,000	Federal Highway Administration/ALDOT
Construction of an Interstate Connector to I-10	Houston County	TRAN	2013-2015	\$160-\$400,000,000	FHWA/ALDOT
Renovate/extend airport runways at Dothan Regional Airport	Houston County	TRAN	2013-2015	\$10,000,000	FAA/Local
Sidewalks to connect Rehobeth schools	Rehobeth	TRAN	2013-2015	\$50,000	ISTEA/TEA 21/ALDOT

